Pacific Gas and Electric Company®

2025 Supplier Economic Impact Report

SUPPORTING PEOPLE, PLANET AND CALIFORNIA'S PROSPERITY



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Message from the CEO

Our small and local suppliers are at the heart of our hometowns, bringing creativity, ingenuity, and agility to the work that powers California every day. Their partnership is essential to delivering safe, reliable, clean, and affordable energy to the 16 million friends, families, and neighbors we are privileged to serve every day.

Looking ahead, we are expanding our supplier pipeline to attract and develop even more hometown partners, helping strengthen local economies while building California's energy future. This growing network of partners will support the state's clean-energy transition, enable responsible load growth that helps reduce costs, and build a more resilient energy system for our customers.



Sumeet Singh
CEO, Pacific Gas and Electric Company, and EVP, Energy Delivery

Messages from PG&E Leadership

The impact we create with our supplier partners extends across our work, our customers, and the communities we serve. By building intentional partnerships with businesses across California, we create a shared commitment to delivering safe, reliable, and affordable energy while generating economic opportunity where we live and work. Together, that commitment helps build stronger communities and a more resilient energy future for California.



Ramit Bajaj
Senior Vice President, Enterprise Service Delivery, Pacific Gas and Electric Company

Strong partnerships are fundamental to delivering for our customers and hometowns, our communities. We are proud to work alongside suppliers who bring innovation, expertise, and a shared commitment to helping PG&E execute safely, efficiently, and responsibly.



Sangram Bhosale
Vice President, Chief Procurement Officer, Pacific Gas and Electric Company

About PG&E

Pacific Gas and Electric Company (PG&E), a subsidiary of PG&E Corporation, is a combined natural gas and electric utility **serving more than 16 million people across 70,000 square miles** in Northern and Central California. There are approximately **28,400 employees** who carry out PG&E's primary business—the transmission and delivery of energy.

Our Purpose, Virtues and Stands



OUR PURPOSE

Delivering for our hometowns

Serving our planet

Leading with love

OUR VIRTUES

- Trustworthy
- Curious
- Nimble
- Empathetic
- Tenacious
- Owners

OUR STANDS

People
Everyone and everything is always safe. Catastrophic wildfires shall stop. It is enjoyable to work with and for PG&E.

Planet
Clean and resilient energy for all.

Prosperity
Our work shall create prosperity for all customers and investors.

Community Relations Programs

PG&E's Community Relations programs reflect our deep commitment to the safety and well-being of the communities we serve every day.

52,000+
volunteer hours in 2025

923
community organizations supported through volunteerism

$36M
donated in 2025

Nearly 900
grants to nonprofits

$9.3M
in total contributions from PG&E coworkers, retirees and matching gifts from the PG&E Corporation Foundation to nearly 5,000 community-based organizations

Our Commitment to Supplier Excellence

PG&E's Supply Chain Responsibility team fuels long-term economic prosperity across PG&E's service territory by promoting a competitive and comprehensive supply base, reducing the supply chain's environmental footprint, and establishing ethical business practices expected of suppliers.



2025 Program Highlights

7.6k+ Suppliers

960+ Small Businesses

320+ Direct Diverse Suppliers

About this Report

PG&E's spending with suppliers supports jobs, income, and economic activity across the communities it serves. This report shows how that spending flows through the economy, from direct supplier activity to broader impacts across supply chains and local communities.

The report is organized to present the overall impact of all Tier 1 Suppliers, along with deeper views into small and diverse supplier segments, and the impact of Tier 2 Diverse Suppliers. PG&E refers to Tier 1 suppliers as "Direct suppliers" and Tier 2 suppliers as "Subcontractors."



Economic Impact Metrics

Output Impact
Output reflects the total value of economic activity supported by PG&E's spending.

Jobs Supported
Jobs represent employment supported across suppliers and their supply chains.

Income Earned
Income reflects wages earned by workers

Taxes Generated
Taxes represent government revenue generated by this activity.

Together, these metrics show how **supplier spending supports economic activity at multiple levels.**

Economic Impact Channels

This impact occurs across three channels. **Direct impact** represents activity at PG&E's suppliers. **Indirect impact** reflects purchases made within the supply chain. **Induced impact** captures the effects of household spending as workers spend their earnings in the economy. See appendix for Economic Impact Modeling.

Economic Impact Channels

Economic impact is measured through output, jobs, income, and taxes, and reflects a multiplier effect as spending flows through the economy across direct, indirect, and induced channels.

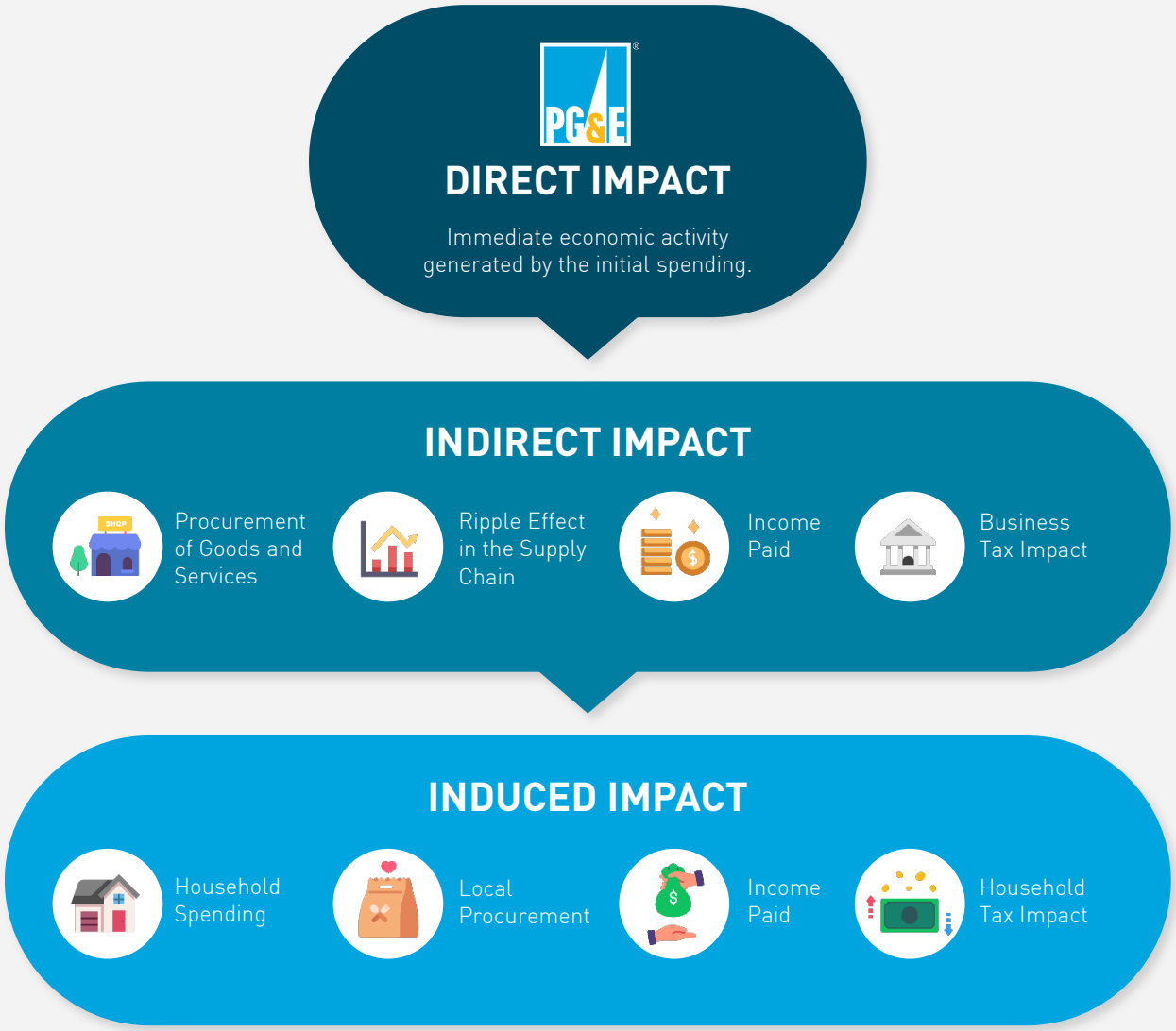
PG&E PURCHASES
PG&E's purchases through its suppliers trigger a ripple effect through its supply chain. This effect is manifested through these channels.

DIRECT IMPACT
This is the impact at PG&E's immediate suppliers who employ people and other suppliers to support their sales to PG&E.

INDIRECT IMPACT
PG&E's suppliers purchase goods and services from other suppliers which creates a ripple effect through the economy.

INDUCED IMPACT
The wider economic benefits that arise when employees of the company and its supply chain spend their earnings.

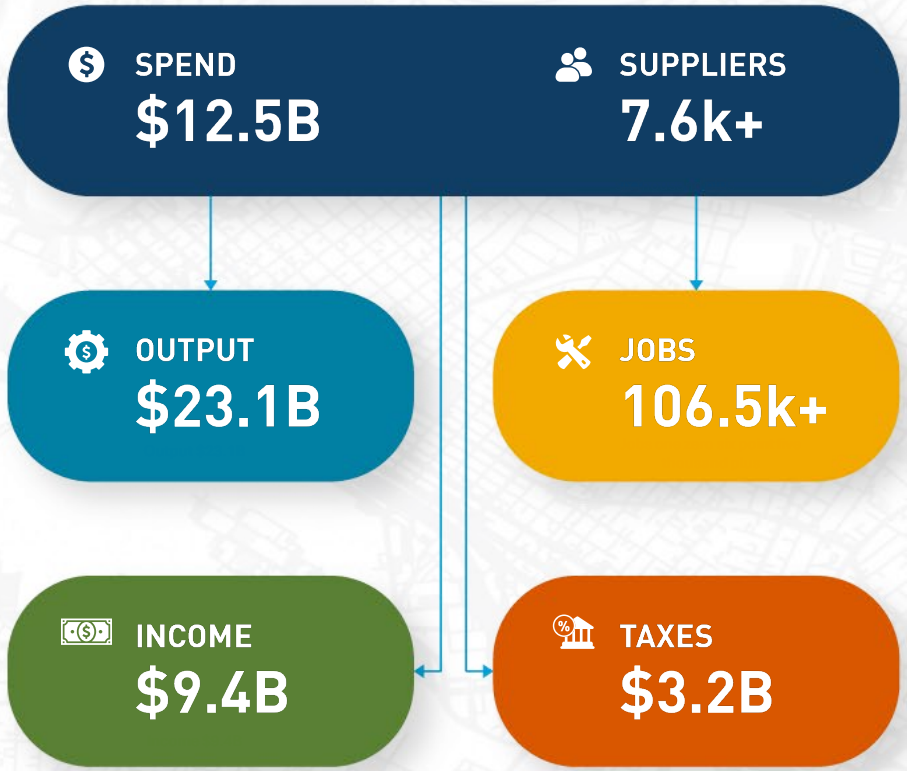
Note: These terms describe supplier relationships and are distinct from the direct, indirect, and induced impact channels used in this report.



Tier 1 Suppliers Impact

PG&E's spending with Tier 1 suppliers represents the full scale of procurement required to deliver safe and reliable energy. Tier 1 suppliers are a majority subset of PG&E's total supplier base and include suppliers with direct contracts with PG&E.

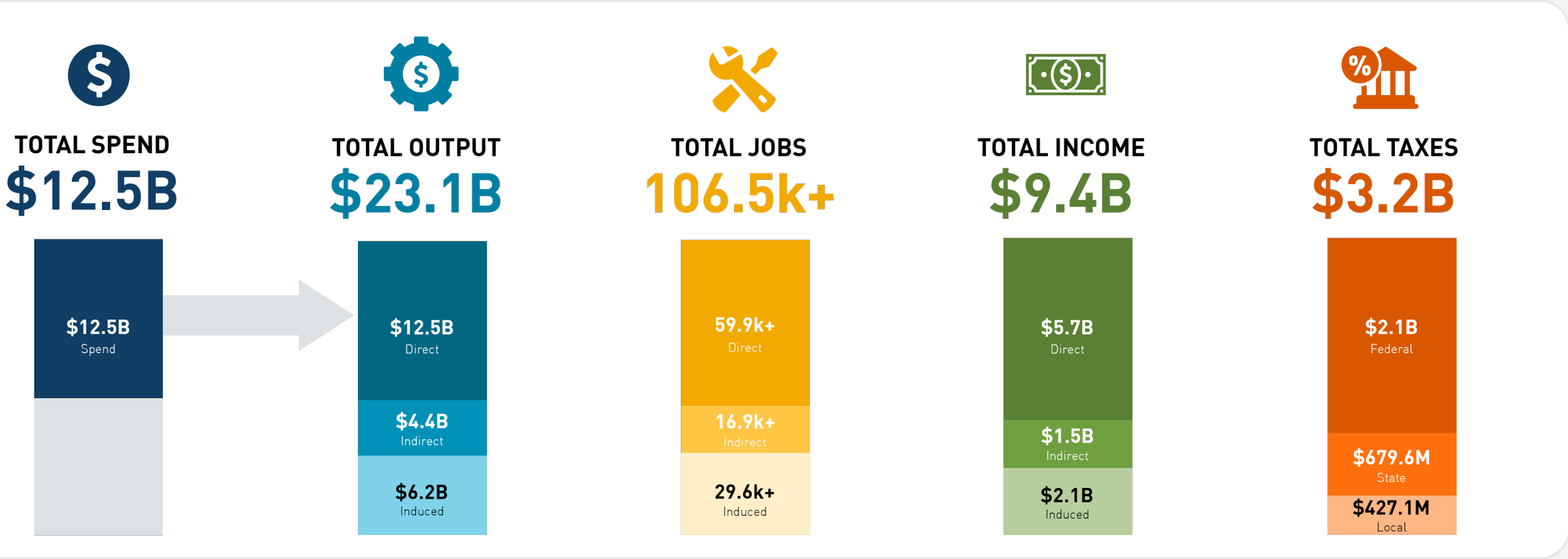




Tier 1 Suppliers

Channel Impact

PG&E's purchases from Tier 1 suppliers create a multiplier effect, generating impact through all channels at the supplier level, through their supply chains, and as workers spend their earnings in the economy.

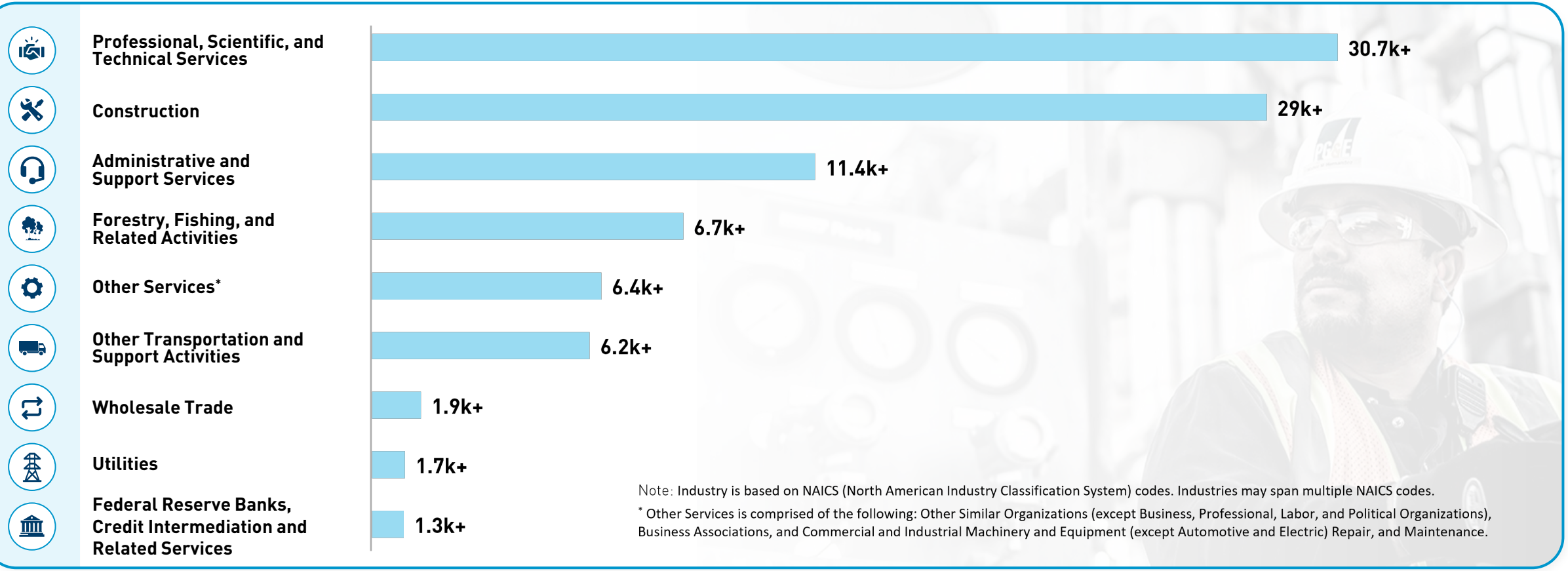


Note: Direct, indirect and induced numbers may not add up to the total due to rounding.

Tier 1 Suppliers

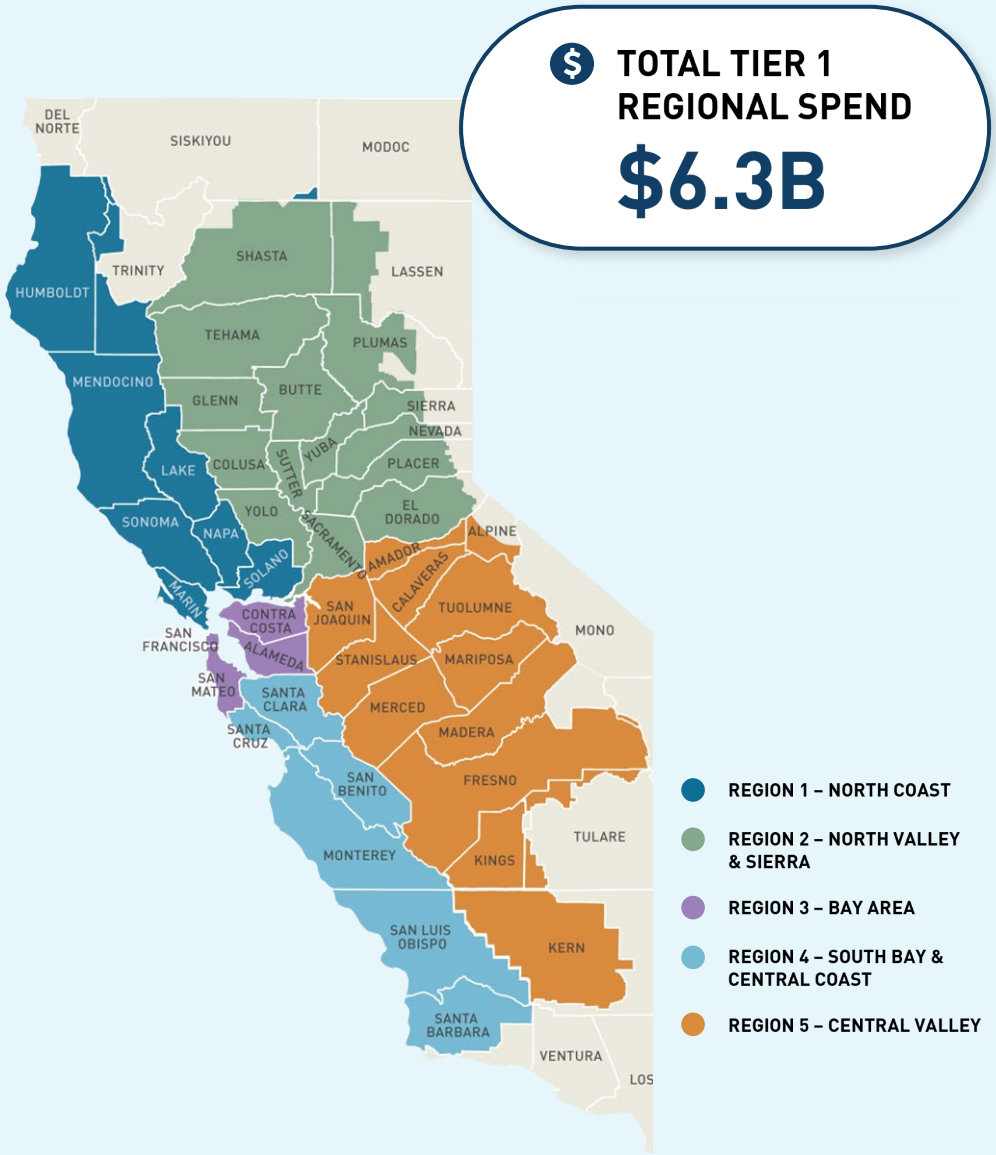
Jobs Supported by Industry

Tier 1 supplier spending supports jobs across multiple industries that provide the services, materials, and infrastructure needed to operate PG&E's system.



Note: Industry is based on NAICS (North American Industry Classification System) codes. Industries may span multiple NAICS codes.

* Other Services is comprised of the following: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), Business Associations, and Commercial and Industrial Machinery and Equipment (except Automotive and Electric) Repair, and Maintenance.



Tier 1 Suppliers

PG&E's Regionalization

PG&E operates with a Regional Service Model across Northern and Central California, organizing counties into five regions based on similar operational, risk, and safety profiles. Each region's Tier 1 supplier spending reflects procurement activity that supports economic activity and strengthens local economies throughout PG&E's service territory.

PG&E's Regions are:

NORTH COAST
Humboldt, Lake, Marin, Mendocino, Napa, Siskiyou, Solano, Sonoma and Trinity

NORTH VALLEY & SIERRA
Butte, Colusa, El Dorado, Glenn, Lassen, Nevada, Placer, Plumas, Sacramento, Shasta, Sierra, Sutter, Tehama, Yolo and Yuba

BAY AREA
Alameda, Contra Costa, San Francisco and San Mateo

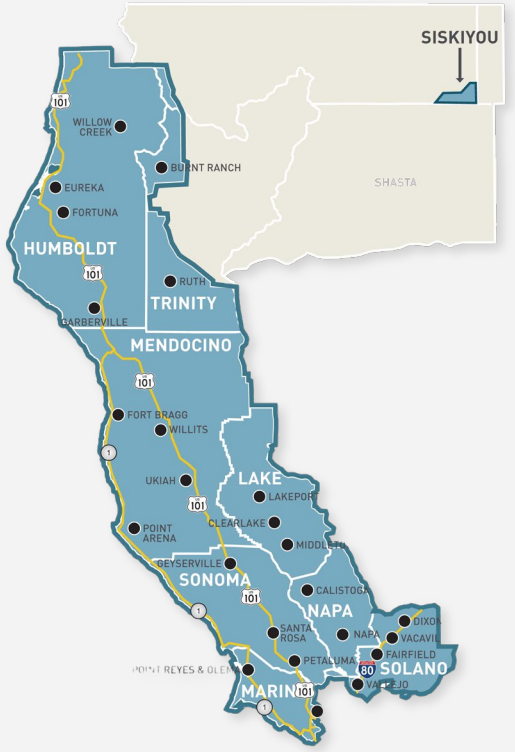
SOUTH BAY & CENTRAL COAST
Monterey, San Benito, San Luis Obispo, Santa Barbara, Santa Clara and Santa Cruz

CENTRAL VALLEY
Alpine, Amador, Calaveras, Fresno, Kern, Kings, Madera, Mariposa, Merced, San Bernardino [Gas Only], San Joaquin, Stanislaus, Tulare and Tuolumne

Note: Spend is within the five PG&E regions only. Spend occurring outside of these regions is excluded and, therefore, the totals shown on this page are not representative of overall total spend.

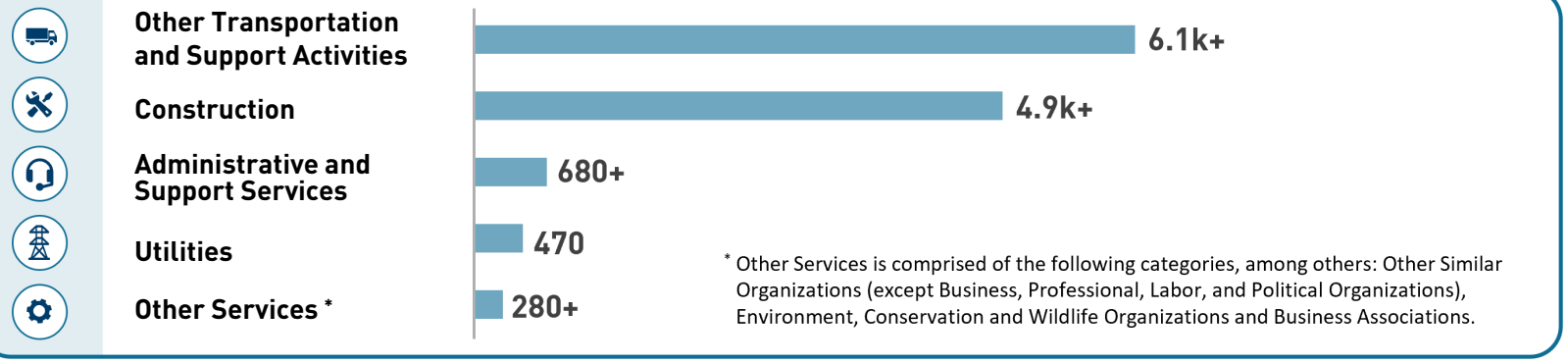
Tier 1 Suppliers

Region 1 – North Coast Economic Impact



TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
$1.4B	$2.6B	12.9k+	$1.2B	$422.9M

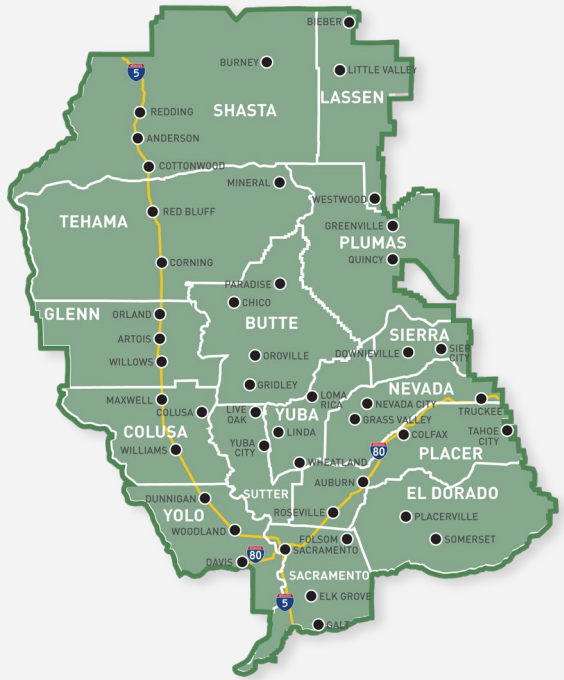
Jobs Supported by Industry



* Other Services is comprised of the following categories, among others: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), Environment, Conservation and Wildlife Organizations and Business Associations.

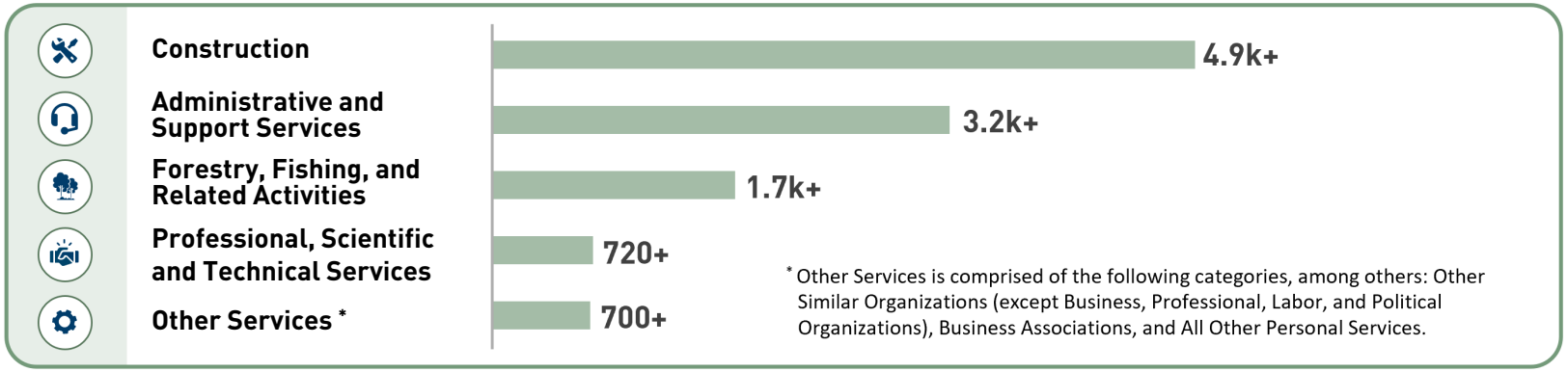
Tier 1 Suppliers

Region 2 – North Valley & Sierra Economic Impact



TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
$1.3B	$2.4B	12.2k+	$987.7M	$363.3M

Jobs Supported by Industry



* Other Services is comprised of the following categories, among others: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), Business Associations, and All Other Personal Services.

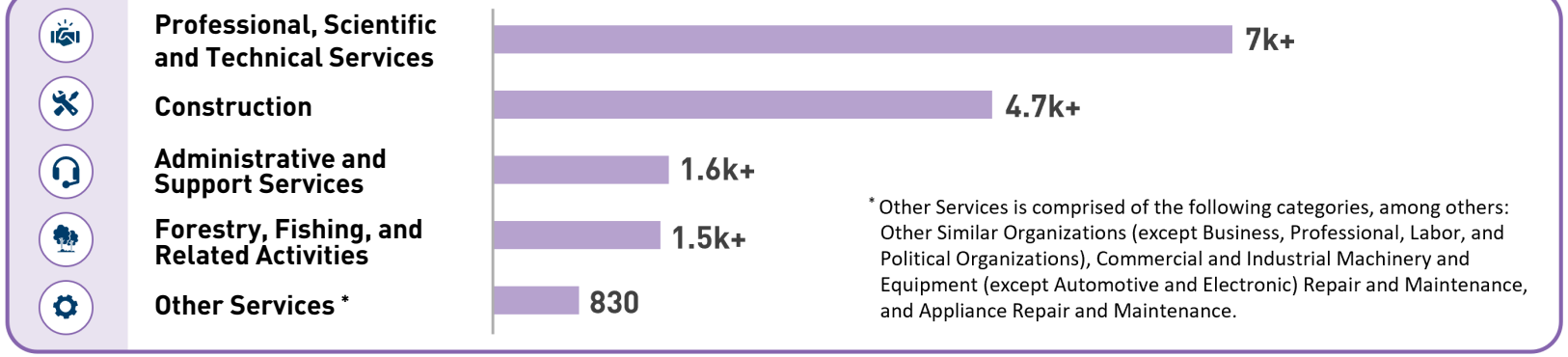
Tier 1 Suppliers

Region 3 – Bay Area Economic Impact



TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
$2.2B	$4.1B	18k+	$1.7B	$590.6M

Jobs Supported by Industry



* Other Services is comprised of the following categories, among others: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), Commercial and Industrial Machinery and Equipment (except Automotive and Electronic) Repair and Maintenance, and Appliance Repair and Maintenance.

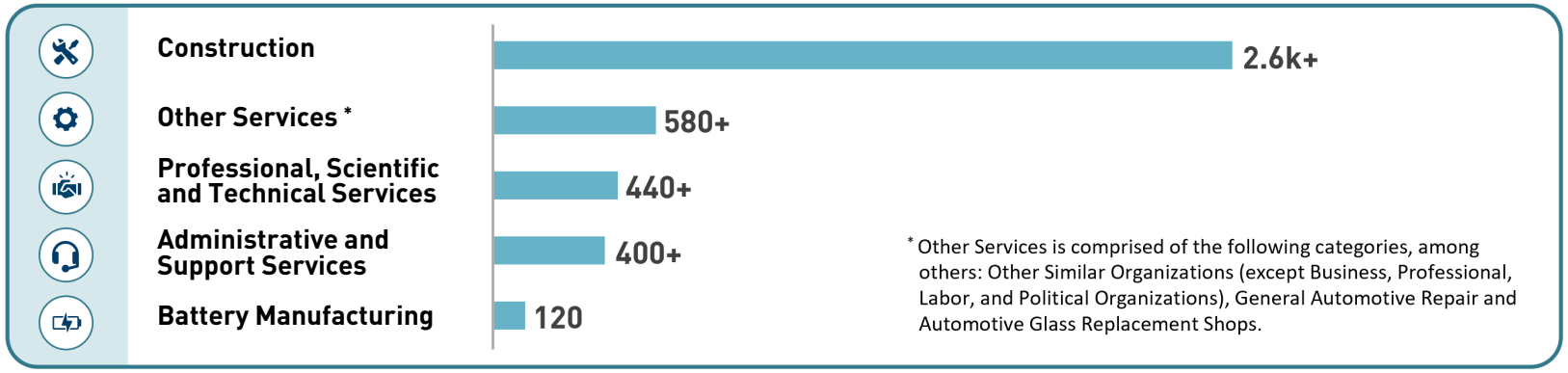
Tier 1 Suppliers

Region 4 – South Bay & Central Coast Economic Impact



TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
$539.3M	$1B	4.5k+	$399.9M	$143.2M

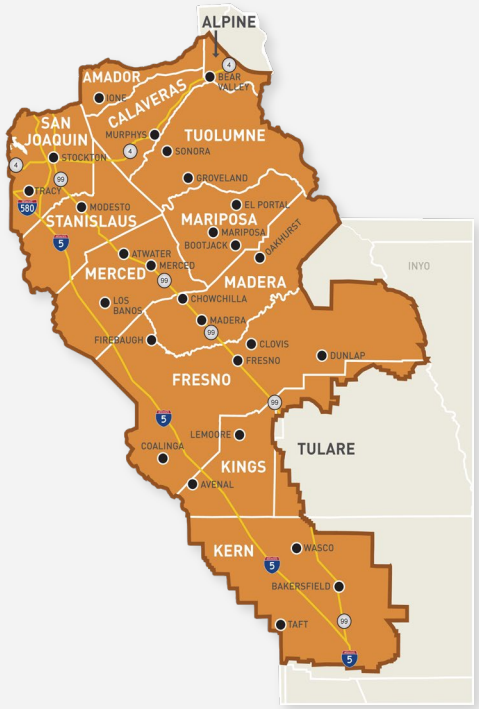
Jobs Supported by Industry



* Other Services is comprised of the following categories, among others: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), General Automotive Repair and Automotive Glass Replacement Shops.

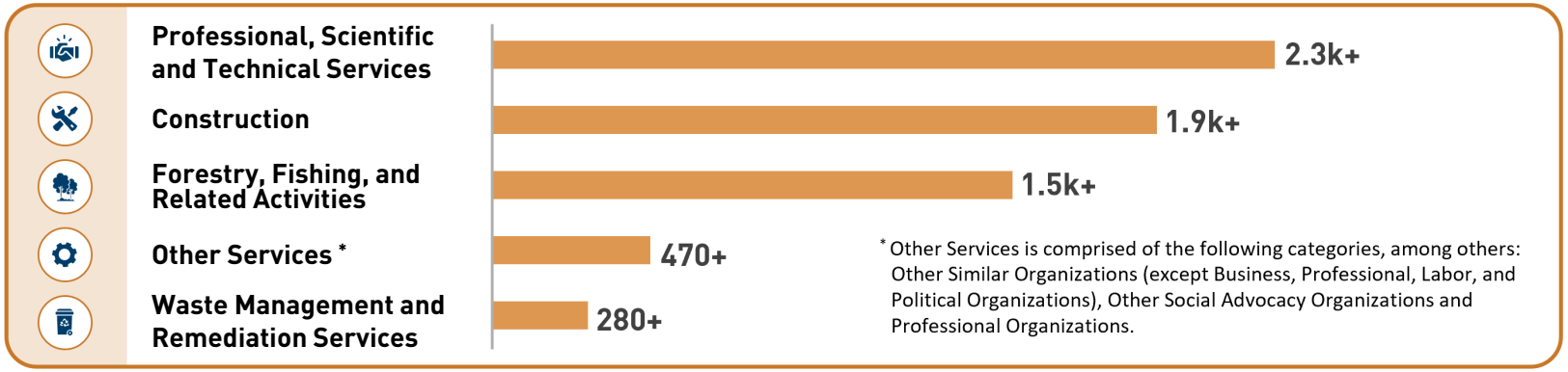
Tier 1 Suppliers

Region 5 – Central Valley Economic Impact



TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
$862.6M	$1.6B	7.6k+	$661.7M	$239.2M

Jobs Supported by Industry



* Other Services is comprised of the following categories, among others: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), Other Social Advocacy Organizations and Professional Organizations.

Tier 1 Suppliers

California Impact

Spending with Tier 1 suppliers located in California supports economic activity across the state, strengthening local businesses and communities.

TOTAL SPEND
$8.3B

TOTAL OUTPUT
$15.4B

TOTAL JOBS
70.3k+

TOTAL INCOME
$6.4B

TOTAL TAXES
$2.3B

Note: Suppliers located in multiple locations are evaluated by the designated headquarters or purchase order remit location.





Tier 1 Suppliers

Oakland Impact

PG&E's spend with Tier 1 suppliers based in the headquarters city of Oakland supports local business and strengthens the entire Oakland metropolitan economy, reinforcing PG&E's investment in its headquarters community.

TOTAL SPEND
$54.6M

TOTAL OUTPUT
$88.7M

TOTAL JOBS
330

TOTAL INCOME
$25.2M

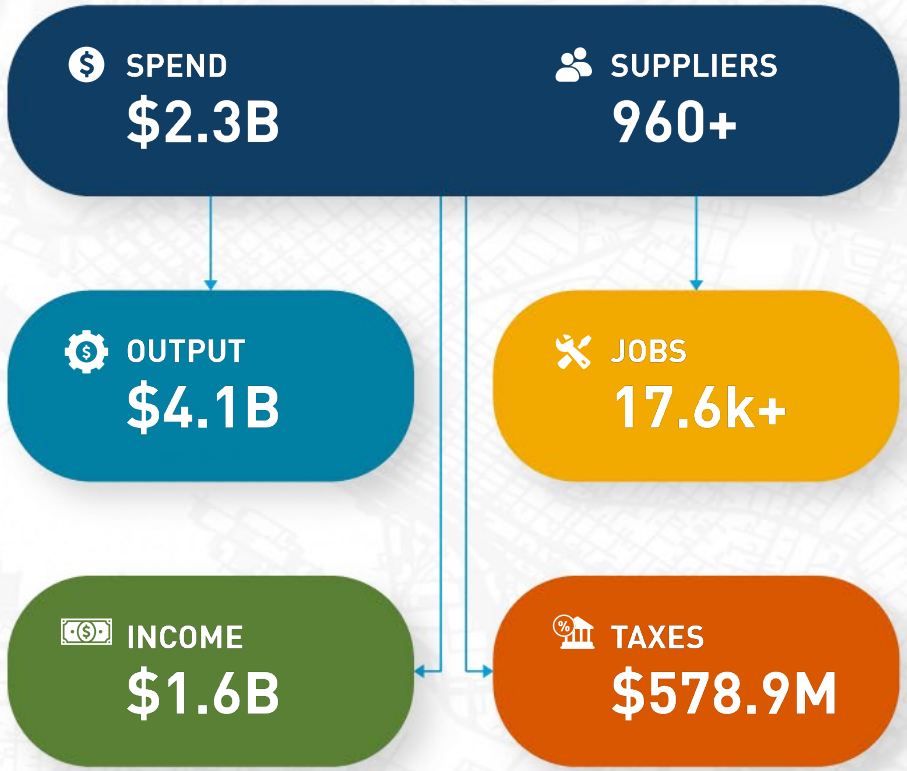
TOTAL TAXES
—

Note: Suppliers located in multiple locations are evaluated by the designated headquarters or purchase order remit location. Taxes for Oakland impact are not available at the Metropolitan Statistical Area level.

Tier 1 Small Business Impact

Tier 1 suppliers classified as small businesses in this report include suppliers that are either self-certified or formally recognized as small by accredited local or national certifying agencies.





Tier 1 Small Business
Channel Impact

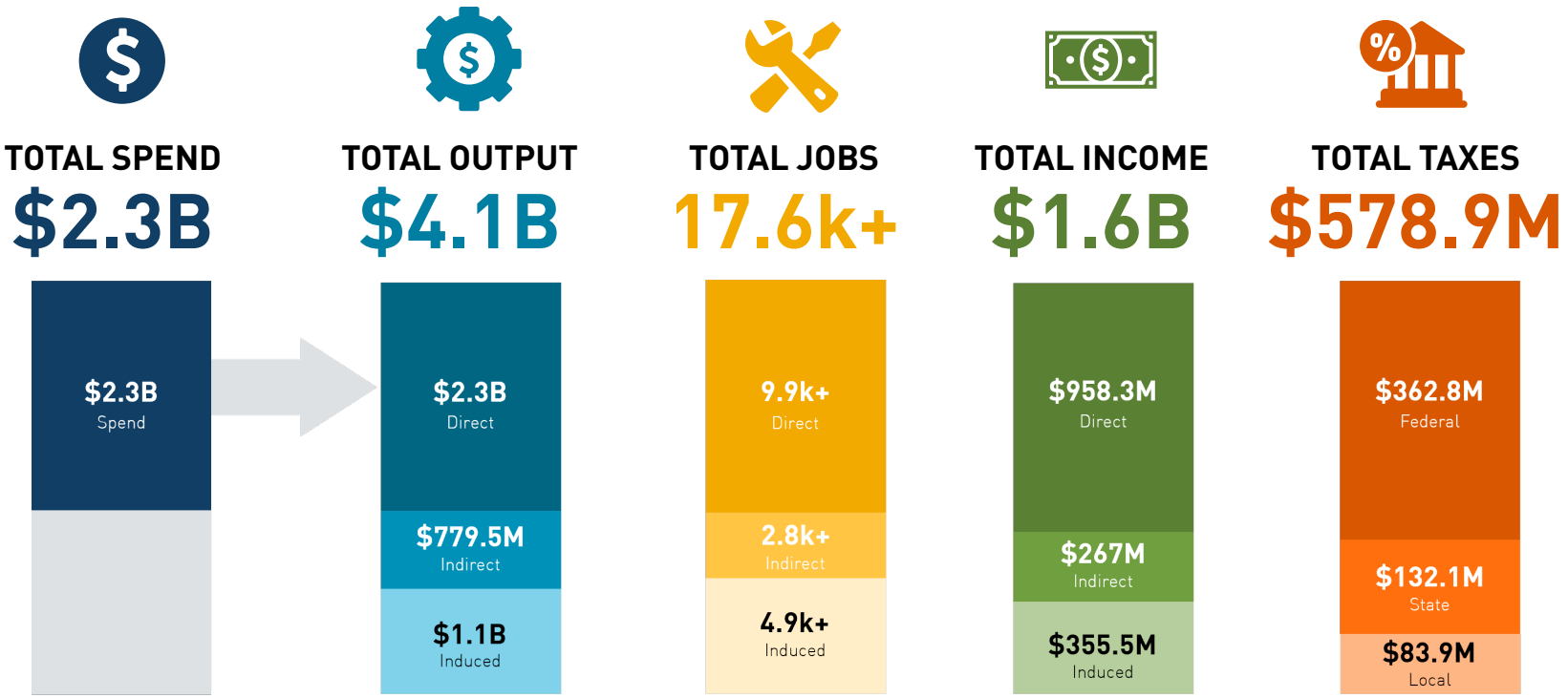
Supporting Small Businesses

As a Federal Contractor, PG&E is required to comply with Federal Acquisition Regulations (FARs), including those related specifically to small businesses.

Beyond compliance, PG&E recognizes that small businesses are the backbone of the U.S. and California economy.

We offer training, information, and resources to help businesses succeed. In turn, these businesses help communities thrive and support PG&E's ability to serve our customers.

PG&E's purchases from Tier 1 Small Businesses create a multiplier effect, generating impact through all channels at the supplier level, through their supply chains, and as workers spend their earnings in the economy.

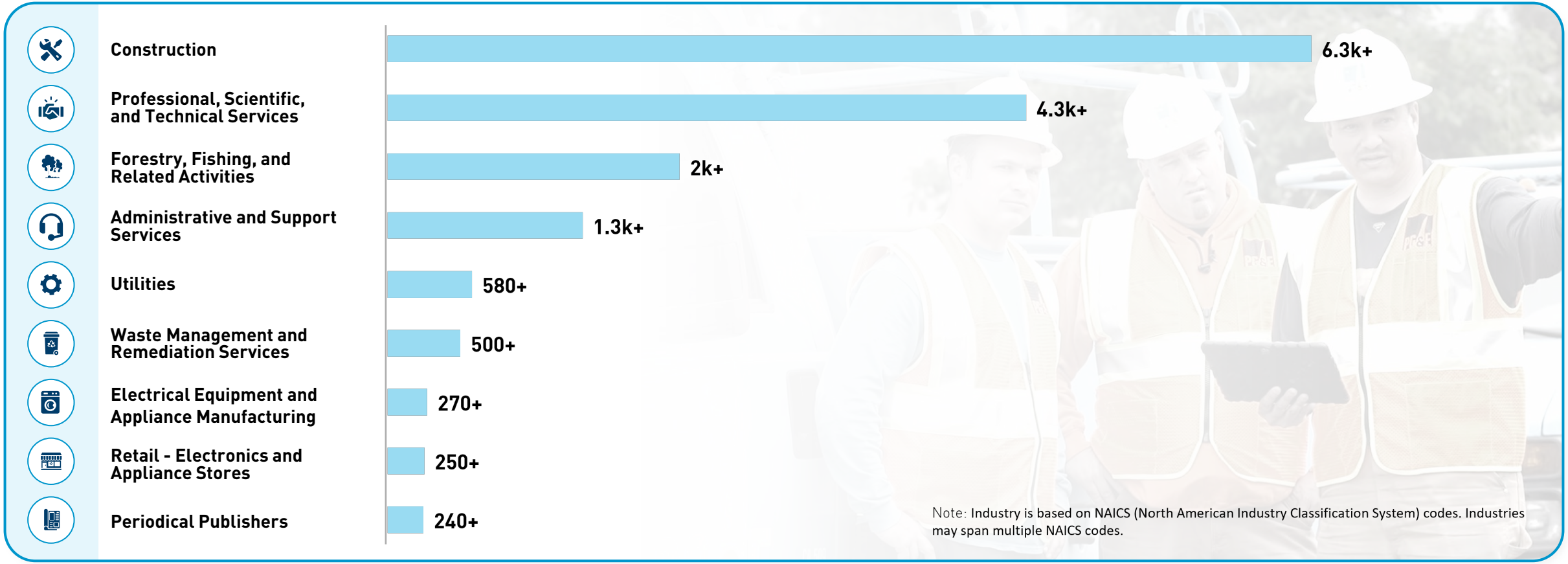


Note: Direct, indirect and induced numbers may not add up to the total due to rounding.

Tier 1 Small Business

Jobs Supported by Industry

Small Tier 1 supplier spending supports jobs across multiple industries that provide the services, materials, and infrastructure needed to operate PG&E's system.



Note: Industry is based on NAICS (North American Industry Classification System) codes. Industries may span multiple NAICS codes.



Tier 1 Small Business

Regional Impact

Tier 1 Small Business spend across PG&E's five operating regions reflects procurement activity supporting local economies and small business participation throughout the service territory.

	TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
REGION 1 – NORTH COAST	$323.8M	$564M	1.9k+	$191.9M	$86.5M
REGION 2 – NORTH VALLEY & SIERRA	$431.8M	$801.9M	4.2k+	$337.5M	$121.9M
REGION 3 – BAY AREA	$521.2M	$979.1M	3.8k+	$411.2M	$141.1M
REGION 4 – SOUTH BAY & CENTRAL COAST	$103.1M	$188.9M	720+	$66.5M	$24.3M
REGION 5 – CENTRAL VALLEY	$331.2M	$590.6M	2.6k+	$218M	$81.9M

Tier 1 Small Business

California Impact

Spending with Tier 1 Small Businesses located in California supports economic activity across the state, strengthening local businesses and communities.

TOTAL SPEND
$1.9B

TOTAL OUTPUT
$3.5B

TOTAL JOBS
14.9k+

TOTAL INCOME
$1.4B

TOTAL TAXES
$505.5M

Note: Suppliers located in multiple locations are evaluated by the designated headquarters or purchase order remit location.



Diverse Suppliers Impact

Building an Inclusive Supply Chain

PG&E and other energy companies in California are regulated by the California Public Utilities Commission (CPUC). As a regulated utility, PG&E is governed by General Order 156, which promotes the development of programs to increase diverse supplier participation in the procurement of contracts.

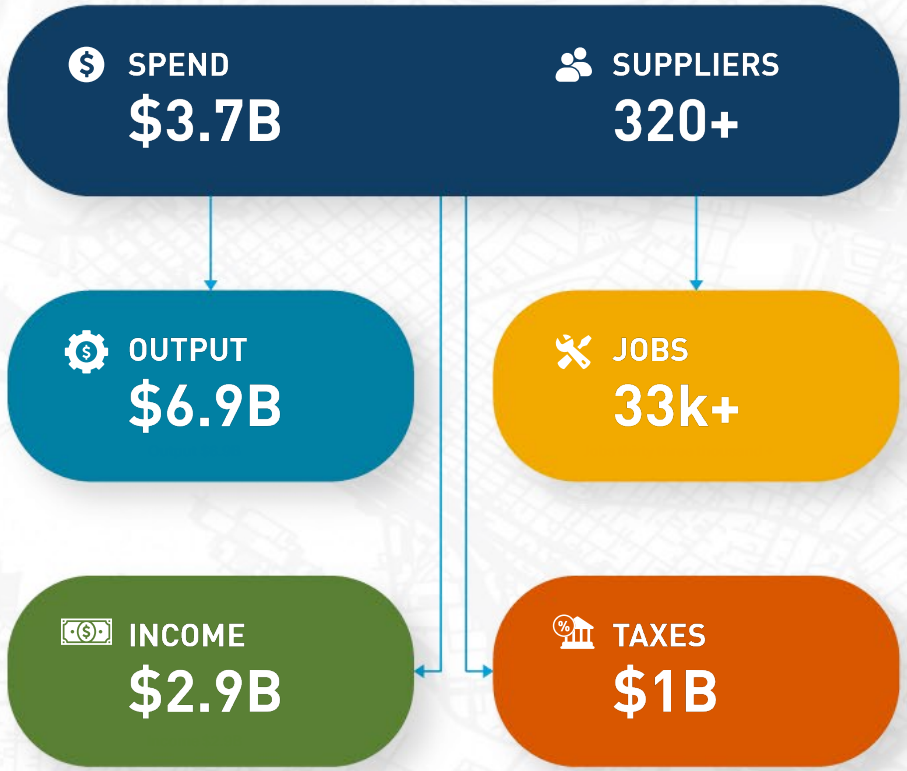
Suppliers classified as diverse are certified by the California Public Utilities Commission (CPUC) Clearinghouse in accordance with General Order 156 guidelines. See definitions here. Certification status is not considered in PG&E procurement decisions and is used solely for reporting purposes.



Tier 1 Diverse Suppliers Impact

Tier 1 Diverse Suppliers are businesses certified by the California Public Utilities Commission (CPUC) Clearinghouse or other recognized certifying bodies as belonging to one or more designated categories.

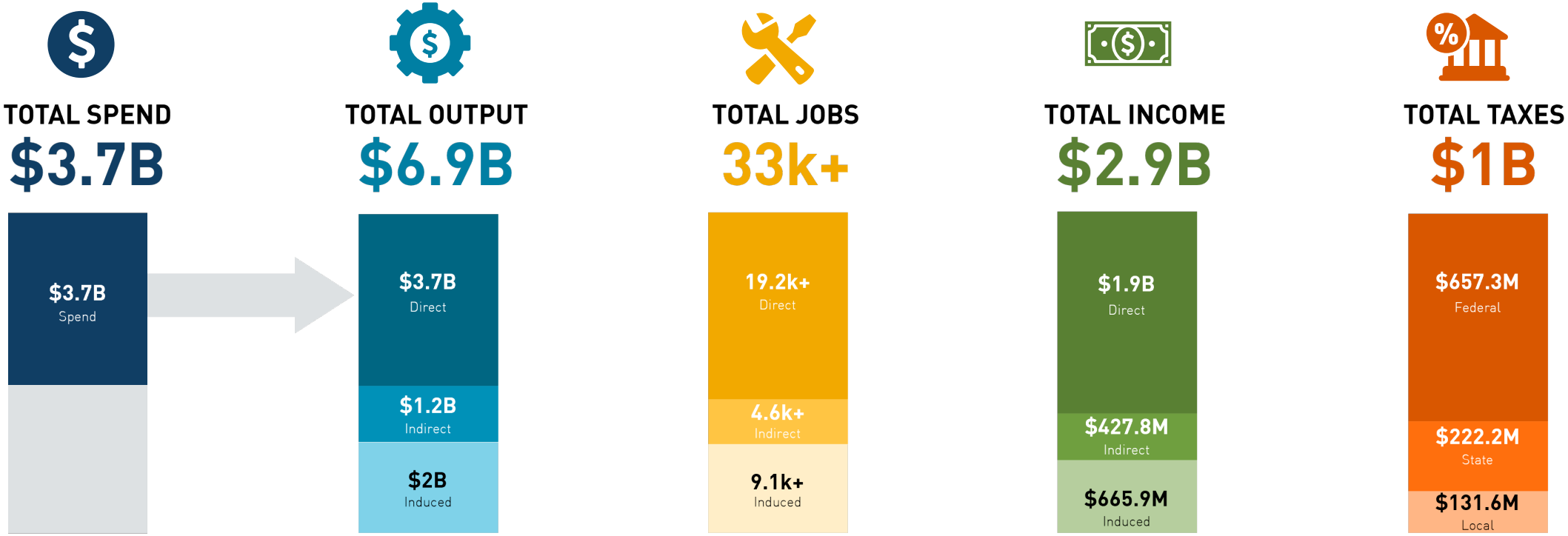




Tier 1 Diverse Suppliers

Channel Impact

Diverse suppliers help support PG&E's daily operations. PG&E is committed to building and working with a strong, dynamic mix of suppliers to support operations and meet California's growing energy needs.



Note: Direct, indirect and induced numbers may not add up to the total due to rounding.

Tier 1 Diverse Suppliers

Direct Channel Impact by Diverse Category

PG&E's direct channel spend with CPUC-certified Tier 1 Diverse Suppliers across California and the overall United States is distributed across multiple diverse supplier certification classifications and represents procurement activity supporting PG&E operations and supply chain purchasing efforts.

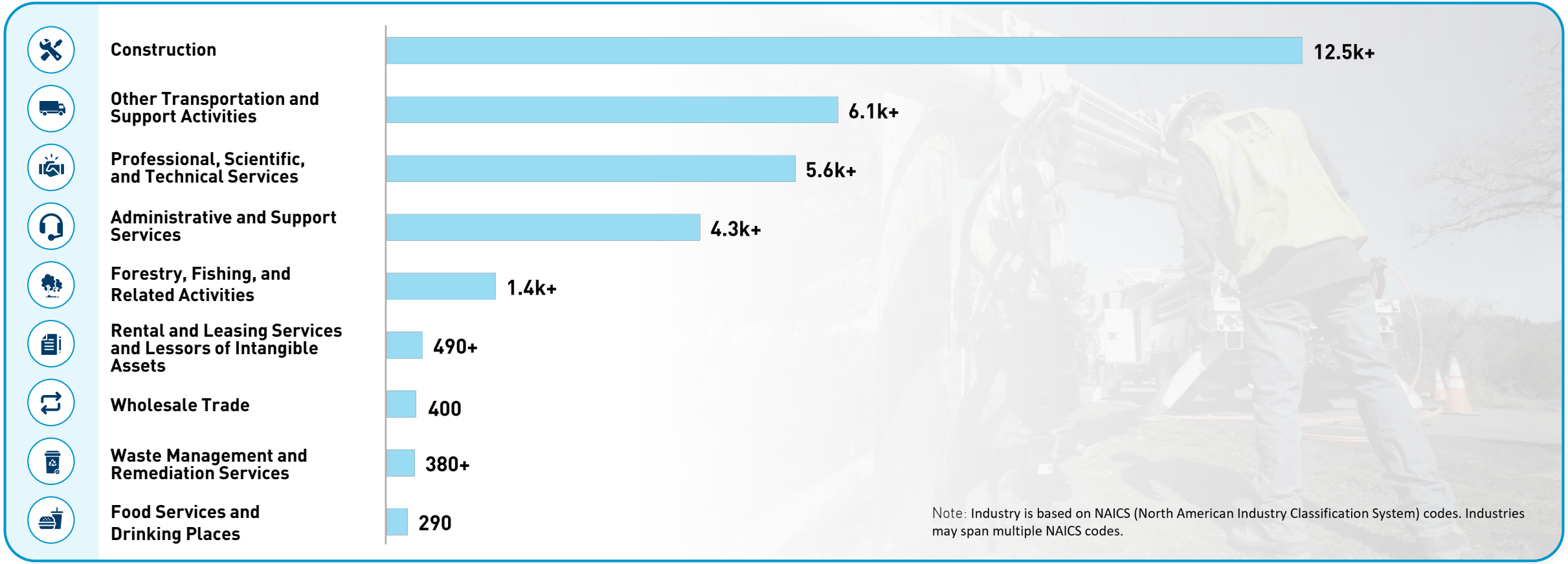
	California				United States			
	TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED
MINORITY BUSINESS	$1.8B	$3.5B	11.1k+	$1.1B	$2.2B	$4.2B	12.5k+	$1.2B
WOMEN BUSINESS	$1.6B	$3B	8.5k+	$899.7M	$1.7B	$3.2B	8.9k+	$939.8M
PERSONS WITH DISABILITIES BUSINESS	$540.3M	$1B	2.5k+	$243.5M	$540.3M	$1B	2.5k+	$243.5M
DISABLED VETERAN BUSINESS	$515.5M	$978.6M	2.5k+	$237.5M	$515.5M	$978.6M	2.5k+	$237.5M
LGBT BUSINESS	$3.3M	$6M	10	$1M	$3.4M	$6.1M	10+	$1.1M

Note: Suppliers may be included in multiple categories; totals may exceed overall spend. Direct impact refers to the economic impact channel impact of PG&E's immediate Tier 1 Diverse Suppliers. Category Definitions. Tax data not available at the direct channel level.

Tier 1 Diverse Suppliers

Jobs Supported by Industry

PG&E's Tier 1 Diverse Supplier spending supports jobs across multiple industries that provide the services, materials, and infrastructure needed to operate PG&E's system.



Note: Industry is based on NAICS (North American Industry Classification System) codes. Industries may span multiple NAICS codes.



Tier 1 Diverse Suppliers

Regional Impact

Tier 1 Diverse Supplier spending across PG&E's five operating regions reflects procurement activity that supports local economies and diverse businesses throughout the service territory.

	TIER 1 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
REGION 1 – NORTH COAST	$823.1M	$1.7B	9.2k+	$902.3M	$284.9M
REGION 2 – NORTH VALLEY & SIERRA	$658.1M	$1.2B	6.6k+	$510.5M	$183.3M
REGION 3 – BAY AREA	$688.3M	$1.3B	5.5k+	$508.4M	$183.2M
REGION 4 – SOUTH BAY & CENTRAL COAST	$113.7M	$212M	900	$77.7M	$27.5M
REGION 5 – CENTRAL VALLEY	$272.5M	$507.2M	2k+	$189.3M	$73.6M

Tier 1 Diverse Suppliers

California Impact

Spending with Tier 1 Diverse Suppliers located in California supports economic activity across the state, strengthening local businesses and communities.

TOTAL SPEND
$3.2B

TOTAL OUTPUT
$6.1B

TOTAL JOBS
29.5k+

TOTAL INCOME
$2.6B

TOTAL TAXES
$914.3M

Note: Suppliers located in multiple locations are evaluated by the designated headquarters or purchase order remit location.

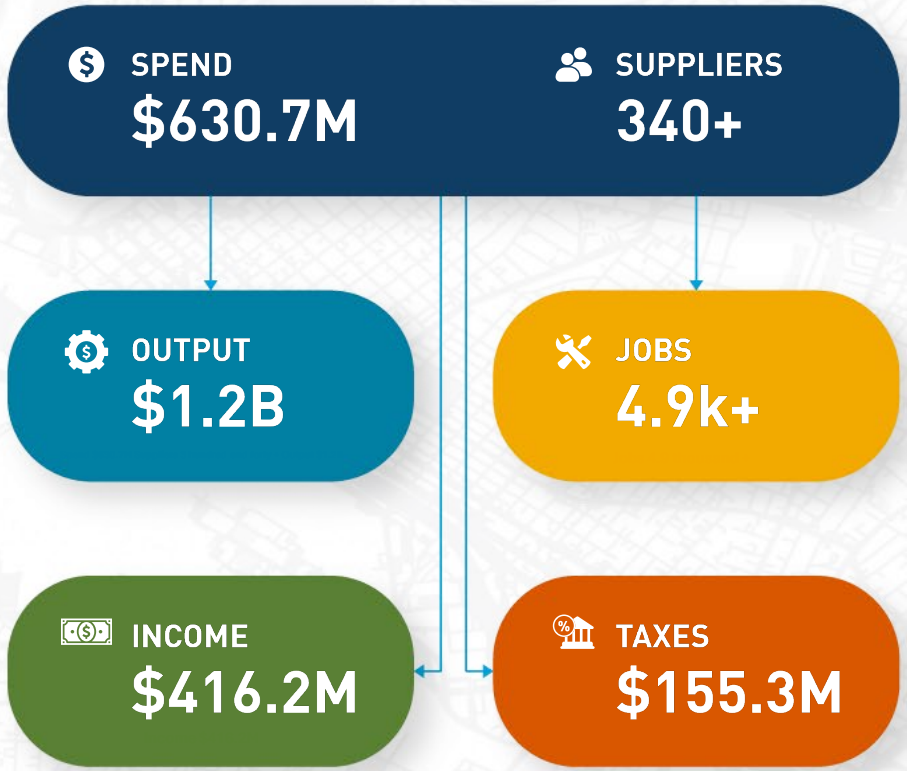


Tier 2 Diverse Suppliers Impact

PG&E's Tier 1 Prime suppliers also worked with diverse suppliers to help PG&E deliver safe, affordable, reliable, and clean energy.

These Tier 2 Diverse Suppliers are businesses certified by the California Public Utilities Commission (CPUC) Clearinghouse or other certifying bodies and that participate in PG&E's supply chain.

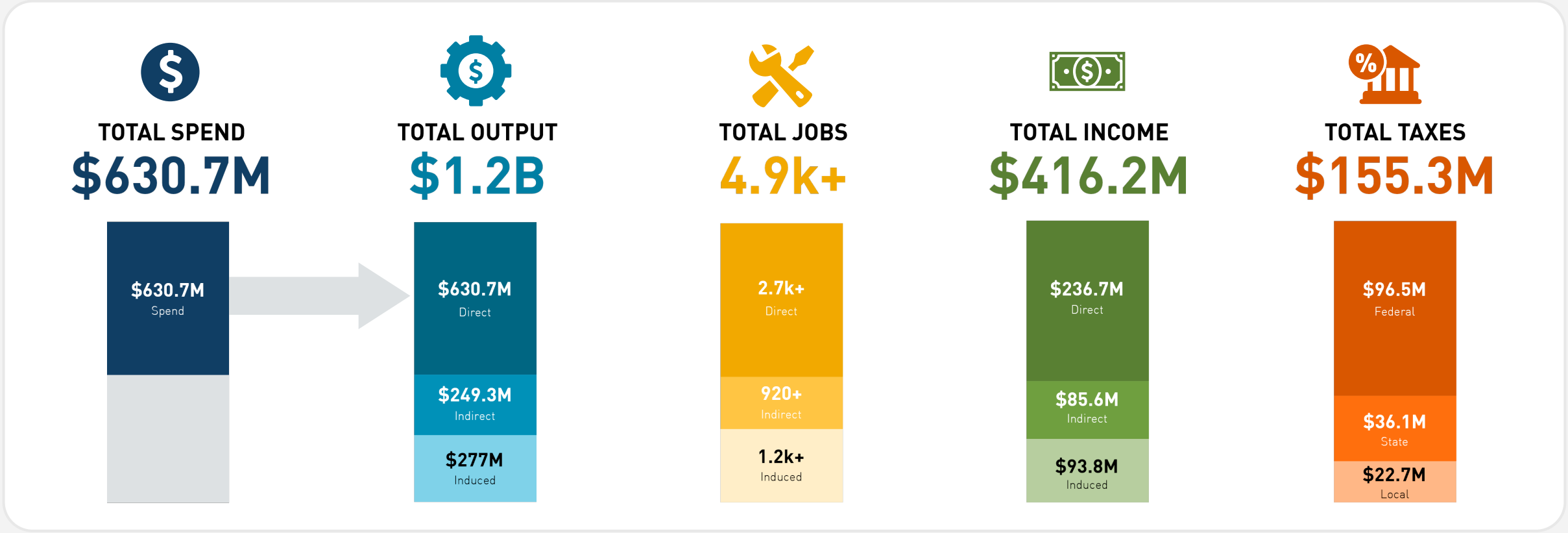




Tier 2 Diverse Suppliers

Channel Impact

Tier 2 Diverse Suppliers, working through PG&E's Tier 1 prime suppliers and contractors, help support daily operations and California's growing energy needs.



Note: Direct, Indirect and Induced numbers may not add up to the total due to rounding. Tier 2 refers to PG&E's subcontractors.

Tier 2 Diverse Suppliers

Direct Channel Impact by Diverse Category

PG&E's Tier 2 Supplier spend with CPUC-certified diverse suppliers across California and the overall United States represents subcontracting activity reported by prime suppliers in support of PG&E operations and supply chain purchasing efforts.

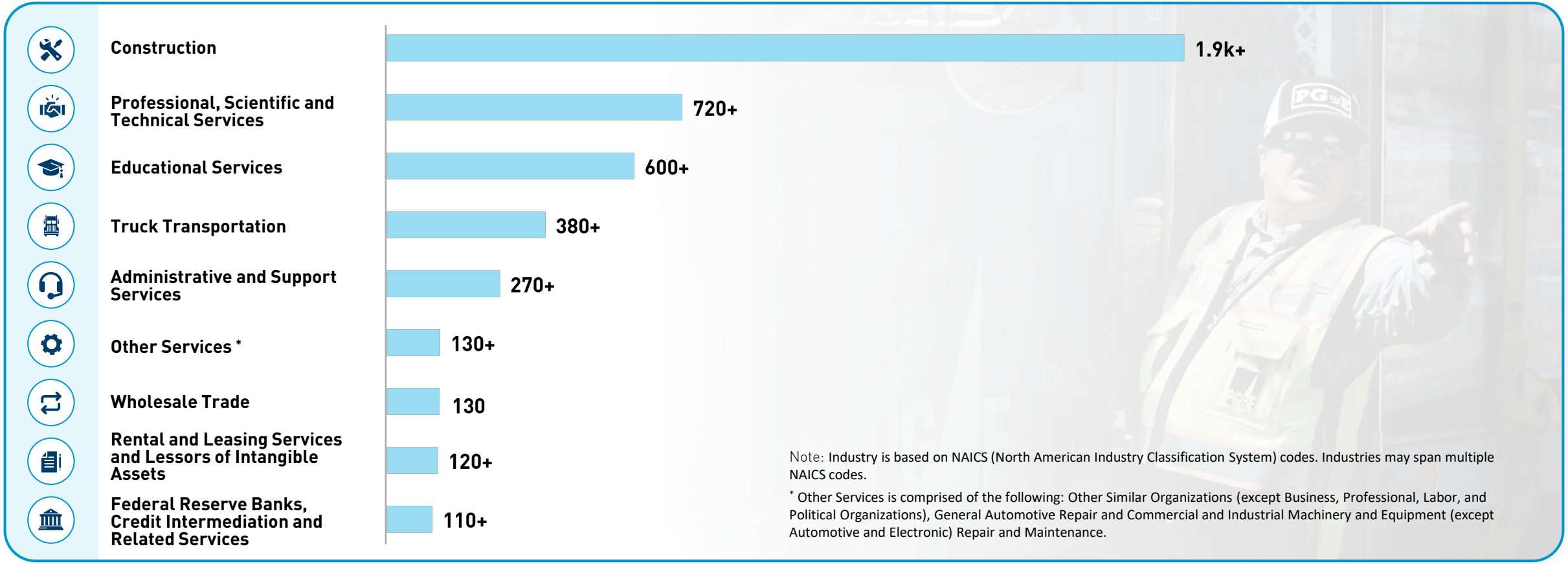
	California				United States			
	TIER 2 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TIER 2 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED
MINORITY BUSINESS	$272M	$517.6M	1.2k+	$103M	$333.9M	$605.8M	1.4k+	$112.6M
WOMEN BUSINESS	$225.7M	$422.3M	850+	$88.7M	$314.4M	$566.1M	1.1k+	$113.4M
PERSONS WITH DISABILITIES BUSINESS	$66.3M	$121.3M	240+	$25.9M	$66.3M	$121.3M	240+	$25.9M
DISABLED VETERAN BUSINESS	$63.8M	$116.5M	230+	$24.7M	$63.8M	$116.5M	230+	$24.7M
LGBT BUSINESS	$3.6k	$6.8k	—	$1.7k	$3.6k	$6.8k	—	$1.7k

Note: Suppliers may be included in multiple categories; totals may exceed overall spend. Direct channel impact refers to the economic impact of PG&E's Tier 1 Prime suppliers diverse Suppliers. Category Definitions. Tax data not available at the direct channel level.

Tier 2 Diverse Suppliers

Jobs Supported by Industry

Tier 2 Diverse Supplier spending supports jobs across multiple industries that provide the services, materials, and infrastructure needed to operate PG&E's system.



Note: Industry is based on NAICS (North American Industry Classification System) codes. Industries may span multiple NAICS codes.

* Other Services is comprised of the following: Other Similar Organizations (except Business, Professional, Labor, and Political Organizations), General Automotive Repair and Commercial and Industrial Machinery and Equipment (except Automotive and Electronic) Repair and Maintenance.



Tier 2 Diverse Suppliers

Regional Impact

Tier 2 Diverse Supplier spend across PG&E's five operating regions reflects subcontracting activity reported by prime suppliers, supporting local economies and diverse business participation throughout the service territory.

	TIER 2 SPEND	OUTPUT IMPACT	JOBS SUPPORTED	INCOME EARNED	TAXES GENERATED
REGION 1 – NORTH COAST	$67.8M	$138.8M	790+	$54.2M	$20.3M
REGION 2 – NORTH VALLEY & SIERRA	$151.7M	$283.1M	1.2k+	$109.1M	$39.5M
REGION 3 – BAY AREA	$31.3M	$59.7M	250+	$23.1M	$8.4M
REGION 4 – SOUTH BAY & CENTRAL COAST	$19.6M	$36.7M	130+	$11.7M	$4.5M
REGION 5 – CENTRAL VALLEY	$45M	$87.1M	400+	$34.1M	$12.6M

Tier 2 Diverse Suppliers

California Impact

California Tier 2 Diverse Suppliers spending supports economic activity across the state, strengthening local businesses and communities.

TOTAL SPEND
$513.2M

TOTAL OUTPUT
$969.5M

TOTAL JOBS
4.1k+

TOTAL INCOME
$361.6M

TOTAL TAXES
$136.1M

Note: Suppliers located in multiple locations are evaluated by the designated headquarters or purchase order remit location.



Supply Chain Responsibility

supports economic vitality across our communities and remains a strategic business initiative at PG&E.



Category Definitions

These definitions are listed in California Public Utilities Commission (CPUC) General Order 156. The CPUC sets the rules governing the development of utility programs to increase the participation of suppliers as listed above. The Small Business Administration (SBA) sets the standards for small business qualifications.

Disabled Veteran Business Enterprise

A sole proprietorship at least 51 percent owned by one or more disabled veterans or, in the case of a publicly owned business, at least 51 percent of its stock is owned by one or more disabled veterans; a subsidiary which is wholly owned by a parent corporation, but only if at least 51 percent of the voting stock of the parent corporation is owned by one or more disabled veterans; or a joint venture in which at least 51 percent of the joint venture's management and control and earnings are held by one or more disabled veterans.

The management and control of the daily business operations are by one or more disabled veterans. The disabled veterans who exercise management and control are not required to be the same disabled veterans as the owners of the business concern.

It is a sole proprietorship, corporation, or partnership with its home office located in the United States, which is not a branch or subsidiary of a foreign corporation, foreign firm, or other foreign-based business.

Disabled veteran refers to a veteran of the military, naval or air service of the United States with a service-connected disability who is a resident of the State of California.

Lesbian, Gay, Bisexual, or Transgender Business Enterprise

A business that is at least 51% owned, operated, managed, and controlled by an LGBT individual or individuals who are U.S. citizens or lawful permanent residents, and whose principal place of business is in the U.S.

Persons with Disabilities Business Enterprise

A for-profit business that is at least 51% owned, managed, and controlled by one or more individuals with a disability. This ownership and control must be active and consistent, with the owners actively engaged in the management and daily operations of the firm.

Minority Business Enterprise

[1] A business enterprise (a) that is at least 51% owned by a minority individual or group(s) or (b) if a publicly owned business, at least 51% of the stock of which is owned by one or more minority groups, and [2] whose management and daily business operations are controlled by one or more of those individuals. The contracting utility shall presume that minority includes, but is not limited to, Black Americans, Hispanic Americans, Native Americans, Asian Pacific Americans, and other groups, as defined herein.

Women Business Enterprise

[1] A business enterprise (a) that is at least 51% owned by a woman or women or (b) if a publicly owned business, at least 51% of the stock of which is owned by one or more women; and [2] whose management and daily business operations are controlled by one or more of those individuals.

Glossary

Name	Definition
TIER 1 SUPPLIERS	Businesses that contract directly with PG&E to provide goods and services supporting operations. Also known as Direct suppliers.
TIER 2 SUPPLIERS	Businesses that provide goods or services indirectly to PG&E through contracts with Tier 1 prime suppliers.
DIVERSE SUPPLIERS	Businesses certified as belonging to one or more CPUC-designated diverse categories. See Category Definitions for the full list.
SMALL BUSINESSES	Suppliers that are either self-certified or formally recognized as small by accredited local or national certifying agencies, consistent with SBA size standards.
SMALL BUSINESS ADMINISTRATION (SBA)	The U.S. federal agency that supports small businesses and establishes the size standards — based on industry, revenue, and employee count — used to determine whether a business qualifies as small. SBA standards inform the small business classifications applied in this report.
FEDERAL ACQUISITION REGULATION (FAR)	The principal set of rules governing the federal government's acquisition of goods and services. As a federal contractor, PG&E is subject to FAR provisions, including those addressing small business participation in federal procurement.
CPUC (CALIFORNIA PUBLIC UTILITIES COMMISSION)	The state regulatory body that oversees investor-owned utilities operating in California, including PG&E. The CPUC establishes the rules and reporting requirements that govern utility supplier diversity programs.
GENERAL ORDER 156	The CPUC order that establishes the framework for utility supplier diversity programs, including the designated diverse categories and annual reporting requirements.
CPUC CLEARINGHOUSE	The centralized database maintained on behalf of the CPUC that verifies and lists businesses certified as diverse suppliers under General Order 156.
MSA (METROPOLITAN STATISTICAL AREA) AND RIMS II (REGIONAL INPUT-OUTPUT MODELING SYSTEM)	A Metropolitan Statistical Area (MSA) is a geographic region defined by the U.S. Office of Management and Budget (OMB) that includes a core urban area and surrounding counties with strong economic and commuting ties. RIMS II is a regional input-output modeling system maintained by the U.S. Bureau of Economic Analysis (BEA) that provides multipliers for estimating how spending in one industry generates economic activity across a defined geographic area, such as an MSA.
NAICS (NORTH AMERICAN INDUSTRY CLASSIFICATION SYSTEM)	The standard classification system used by U.S. federal statistical agencies to categorize business establishments for the collection, analysis, and publication of economic data. Suppliers in this report are assigned to industries using NAICS codes, and a single supplier's activity may span multiple codes.

Appendix: Economic Impact Modeling

Economic impact modeling is a standard tool used to quantify the economic contribution of an investment or company. This modeling uses an "Input-Output" economic model to estimate the number of times each dollar of "input," or direct spend, cycles through the economy in terms of "indirect and induced Output," or additional spend, personal income and employment.

There are several Input-Output models used by economists to estimate multiplier effects. supplier.io employed the Input-Output model in developing estimates of spend, income and employment impacts. This model, initially developed by the U.S. Department of Agriculture, examines inter-industry relationships in local, regional and national economies.

The Input-Output multipliers are derived from a comprehensive and complex set of inputs based on the collection of business and employment data. Indirect impacts of economic activity in a targeted geographic area are calculated by applying multiplier coefficients to the direct impact spending. Since most of the businesses in the study are considered as local businesses, each supplier was assumed to have operations primarily in one state. These multipliers consider an amount of "leakage" from the state economy because some income and expenditures will be spent outside of the state. The economic activity is calculated by state and these state-level results are aggregated to determine the national totals.

Analysis performed by supplier.io

Assumptions

This analysis relies on the following assumptions: For suppliers that have multiple locations, all impact is evaluated at the headquarters location. This may overestimate the impact in the headquarters state and underestimate the impact in other states.

For suppliers that provide services in multiple NAICS codes, unless otherwise indicated, all impact is calculated using the supplier's primary NAICS code.

A supplier impact is assumed to be localized within a state.

The model predicts impact results based on industry averages and is an aggregate across all companies. The calculations cannot be applied to individual companies and may differ from actual jobs and income at specific companies.

References

This report is based on an analysis of data provided by the customer and information from the following sources:

United States GDP

Input-Output Models for Impact Analysis: Suggestions for Practitioners Using RIMS II Multipliers

What is NAICS

IMPLAN

2025
Supplier Economic Impact Report