PUBLIC UTILITIES COMMISSION

505 VAN NESS AVENUE SAN FRANCISCO, CA 94102-3298



October 6, 2015

Advice Letter 4638-E and 4638-E-A

Erik Jacobson Director, Regulatory Relations Pacific Gas and Electric Company 77 Beale Street, Mail Code B10C P.O. Box 770000 San Francisco, CA 94177

Subject: Green Tariff Shared Renewables Marketing Implementation Advice Letter (MIAL)

Dear Mr. Jacobson:

Advice Letter 4638-E and 4638-E-A are effective October 1, 2015 per Resolution E-4734.

Sincerely,

Edward Randolph

Director, Energy Division

Edward Ramlofah



Meredith Allen Senior Director Regulatory Relations

Pacific Gas and Electric Company 77 Beale St., Mail Code B10C P.O. Box 770000 San Francisco, CA 94177

Fax: 415-973-7226

May 13, 2015

Advice 4638-E

(Pacific Gas and Electric Company ID U 39 E)

Public Utilities Commission of the State of California

<u>Subject:</u> Green Tariff Shared Renewables Marketing Implementation Advice Letter (MIAL)

Pacific Gas and Electric Company (PG&E) files this advice letter to implement the marketing plan for the Green Tariff Shared Renewables (GTSR) Program enacted by Senate Bill ("SB") 43¹ in September 2013 and implemented by the California Public Utilities Commission (CPUC or Commission) in Decision (D.)15-01-051, effective January 29, 2015. The GTSR Program approved by the Commission includes both a green tariff (GT) option and an enhanced community renewables (ECR) option.

Purpose

The purpose of this advice letter is to submit PG&E's GTSR Marketing Implementation Plan in accordance with the directives of Decision (D.)15-01-051.

Background

On January 29, 2015, the Commission approved D.15-01-051 implementing the GTSR Program enacted by SB 43. The Decision also approved PG&E's Green Tariff Shared Renewables Program, filed in Application (A.)12-04-020, with modifications. The overall program cap is set at 600 MW pursuant to the statute, with allocations to the three investor-owned utilities (IOUs), PG&E, Southern California Edison (SCE), and San Diego Gas and Electric (SDG&E) as follows: 271 MW for PG&E, 269 MW for SCE, and 59 MW for SDG&E.²

¹ Codified in California Public Utilities Code §§ 2831 – 2834. All further references to "Code Section" or "Code §" are to the California Public Utilities Code unless otherwise specified.

² There are no restrictions on how customer participation is to be divided between Green Tariff and ECR components however, the statute does make specific reservations for (1) 100 MW set aside for facilities no larger than 1 MW in impacted and disadvantaged communities; (2) 100 MW is reserved for participation by residential customers; (3) 20 MW is reserved for City of Davis.

The statute intends the GTSR Program to: (1) expand access "to all eligible renewable energy resources to all ratepayers who are currently unable to access the benefits of onsite generation," and (2) "create a mechanism whereby institutional customers . . . commercial customers and groups of individuals can meet their needs with electric generation from eligible renewable energy resources." The GTSR Program is also required to "provide support for enhanced community renewables programs to facilitate development of eligible renewable resource projects located close to the source of demand."

Ordering Paragraph 2 of D.15-01-051 requires each IOU to file a Tier 3 advice letter regarding the marketing implementation plan for the GTSR Programs and Attachment B of Decision lists the GTSR Implementation Advice Letters to be filed, including the Marketing Implementation Advice Letter (MIAL), including a specific outline of the required content. Specifically, the MIAL is to include the following details:

- 1. The elements of proposed marketing plans;
- 2. Estimated budget and metrics;
- 3. Marketing evaluation plans and schedules;
- 4. Activities that will be performed;
- 5. Tools, information, and details that will be provided to customers;
- 6. Use of multi-lingual messaging and non-digital marketing channels in diverse cultural communities, consistent with SB 43;
- 7. Role of advisory group and/or description of community outreach efforts;
- 8. Outreach to low-income and vulnerable customers:
- Description of how the IOUs will avoid selective marketing in areas where CCA exists or where a CCA implementation plan has been adopted by a local authority:
- 10. Use of both digital and non-digital enrollment, including website, call center, and hardcopy; and,
- 11. Proposal for annual marketing and budget plans to be approved, via advice letter. Including quantitative assessments of the effectiveness of the prior year's marketing campaigns.

Attachment A to this advice letter includes PG&E's Marketing Plan in compliance with the required advice letter filing.

Protests

Anyone wishing to protest this filing may do so by letter sent via U.S. mail, facsimile or E-mail, no later than June 2, 2015, which is 20 days after the date of this filing. Protests must be submitted to:

³ Code § 2831(b)

⁴ Code § 2831(f)

⁵ Code § 2833(o)

CPUC Energy Division ED Tariff Unit 505 Van Ness Avenue, 4th Floor San Francisco, California 94102

Facsimile: (415) 703-2200

E-mail: EDTariffUnit@cpuc.ca.gov

Copies of protests also should be mailed to the attention of the Director, Energy Division, Room 4004, at the address shown above.

The protest shall also be sent to PG&E either via E-mail or U.S. mail (and by facsimile, if possible) at the address shown below on the same date it is mailed or delivered to the Commission:

Meredith Allen Senior Director, Regulatory Relations Pacific Gas and Electric Company 77 Beale Street, Mail Code B10C P.O. Box 770000 San Francisco, California 94177

Facsimile: (415) 973-7226 E-mail: PGETariffs@pge.com

Any person (including individuals, groups, or organizations) may protest or respond to an advice letter (General Order 96-B, Section 7.4). The protest shall contain the following information: specification of the advice letter protested; grounds for the protest; supporting factual information or legal argument; name, telephone number, postal address, and (where appropriate) e-mail address of the protestant; and statement that the protest was sent to the utility no later than the day on which the protest was submitted to the reviewing Industry Division (General Order 96-B, Section 3.11).

Effective Date

PG&E requests that this Tier 3 advice filing become effective upon disposition by a Commission resolution.

Notice

In accordance with General Order 96-B, Section IV, a copy of this advice letter is being sent electronically and via U.S. mail to parties shown on the attached list and the parties on the service list for A.12-01-008, et al. Address changes to the General Order 96-B service list should be directed to PG&E at email address PGETariffs@pge.com. For changes to any other service list, please contact the Commission's Process Office at (415) 703-2021 or at Process_Office@cpuc.ca.gov. Send all electronic approvals to PGETariffs@pge.com. Advice letter filings can also be accessed electronically at: http://www.pge.com/tariffs/.

/S/

Meredith Allen Senior Director, Regulatory Relations

Attachments

cc: Service List A.12-01-008, et al.

CALIFORNIA PUBLIC UTILITIES COMMISSION

ADVICE LETTER FILING SUMMARY ENERGY UTILITY

MUST BE COMPLETED BY UTILITY (Attach additional pages as needed)					
Company name/CPUC Utility No. Pacific Gas and Electric Company (ID U39 E)					
Utility type:		Contact Person: Jennif	er Wirowek		
☑ ELC	□ GAS	Phone #: (415) 973-14	<u>19</u>		
□ PLC	☐ HEAT ☐ WATER	E-mail: <u>J6ws@pge.com</u>	m and PGETariffs@pge.com		
	EXPLANATION OF UTILITY T	YPE	(Date Filed/ Received Stamp by CPUC)		
ELC = Electric PLC = Pipeline	GAS = Gas HEAT = Heat	WATER = Water			
Advice Letter	(AL) #: <u>4638-E</u>		Tier: <u>3</u>		
Subject of AL	: Green Tariff Shared Re	newables Marketing	Implementation Advice Letter (MIAL)		
•	oose from CPUC listing): Cor		_		
AL filing type:	☐ Monthly ☐ Quarterly ☐ Annu	ıal ☑One-Time □ Othe	r		
If AL filed in co	ompliance with a Commission or	der, indicate relevant Dec	ision/Resolution #: <u>D.15-01-051</u>		
Does AL replac	e a withdrawn or rejected AL?	If so, identify the prior AL	:: <u>No</u>		
Summarize diff	erences between the AL and the	prior withdrawn or rejecte	ed AL:		
Is AL requestin	g confidential treatment? If so,	what information is the uti	lity seeking confidential treatment for: No.		
Confidential inf	formation will be made available	to those who have execut	ed a nondisclosure agreement: N/A		
Name(s) and contact information of the person(s) who will provide the nondisclosure agreement and access to the confidential information: N/A					
Resolution Req	uired? ☑Yes □ No				
Requested effect	ctive date: Upon Commission R	<u>esolution</u>	No. of tariff sheets: N/A		
Estimated system annual revenue effect (%): <u>N/A</u>					
Estimated system average rate effect (%): N/A					
When rates are affected by AL, include attachment in AL showing average rate effects on customer classes (residential, small commercial, large C/I, agricultural, lighting).					
Tariff schedules affected: <u>N/A</u>					
Service affected and changes proposed: <u>N/A</u>					
Pending advice letters that revise the same tariff sheets: $\underline{N/A}$					
	itions, and all other corresponde orized by the Commission, and sl		due no later than 20 days after the date of this filing, unless		
California Pub	lic Utilities Commission		ic Gas and Electric Company		
Energy Division			Meredith Allen		
EDTariffUnit			r Director, Regulatory Relations ale Street, Mail Code B10C		
505 Van Ness Ave., 4 th Flr. San Francisco, CA 94102		P.O. 1	Box 770000		
E-mail: EDTariffUnit@cpuc.ca.gov			Trancisco, CA 94177		

Green Tariff Share Renewables Program (GTSR) Marketing Implementation Advice Letter

In preparing this outreach plan, PG&E referenced the guidance and requirements provided in the Green Tariff Shared Renewables (GTSR) Decision for the marketing implementation advice letter¹. PG&E has developed the initial outreach plan to promote both the Green Tariff (GT) and Enhanced Community Renewable (ECR) program options to be executed during the first year of the program.

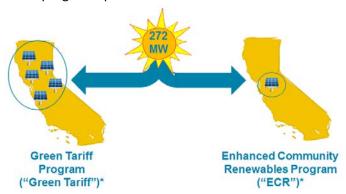
The marketing plan includes:

- A. Marketing Objectives
- B. Target Markets
- C. Outreach and Messaging Strategy
- D. Outreach Channels and Tactics
- E. Low-Income and Minority Outreach
- F. Metrics and Evaluation Plans & Schedules
- G. Estimate Budget
- H. Advisory Board
- I. Outreach in Community Choice Aggregator Territory
- J. Customer Enrollment
- K. Customer Tools and Information Availability
- L. Effectiveness Marketing Campaigns
- M. Discussion of Workshop Feedback

Green Tariff Shared Renewables Marketing Plan

A. Marketing Objectives

The GTSR program will provide PG&E bundled electric customers who are interested in renewable energy the option to support new solar photovoltaic projects within PG&E's service area through the green tariff option or ECR program options.



^{*} The customer facing names are currently under development. This plan currently refers to the two Green Tariff Shared Renewables program options as Green Tariff and Enhanced Community Renewables.

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¹ D.15-01-051. Page 138

The objective of the marketing and outreach is to provide education and awareness focused on driving acquisition of residential and non-residential customers in the program. PG&E will continually monitor the performance of the outreach messages and tactics utilized during the year and make adjustments based on lessons learned in order to maximize enrollment while maintaining a reasonable cost per acquisition.

In addition, PG&E will drive retention in the program through mandated and non-mandated retention activities that provide awareness of the program's progress to enrolled customers.

B. Target Markets

Both residential and non-residential customers in PG&E's territory will be targeted for acquisition into the GTSR program and encouraged to enroll in the Green Tariff or ECR options. During the first year of the program, PG&E will target four sectors of residential customers and four sectors of non-residential customers.

Residential Target Markets

Based on PG&E's initial analysis of PG&E's residential customers several groups of PG&E customers will be directly targeted as they are more likely to have an interest and participate in the green energy programs. The initial groups that will be directly targeted include:

- 1. Former ClimateSmart Program participants will be directly targeted since they are green-minded customers who have previously participated in and paid a premium rate for a green program.
- 2. Current electric vehicle rate participants who have demonstrated their desire and commitment to seek out and utilize alternative energy sources.
- 3. Low-income and minority customers will be targeted to expand access to renewable energy to all ratepayers. Per the Decision, PG&E will include outreach to this customer segment once the CARE discount methodology has been resolved in A.14-11-007².

Non-Residential Target Markets

Based on an initial analysis of PG&E's non-residential customers, PG&E identified several customer segments that are more likely to have an interest in participating in green energy programs. A direct targeting approach will be conducted to the initial residential and non-residential customers segments:

- 1. Former Climate Smart Program participants will be directly targeted for acquisition given they have already demonstrated they are green-minded customers and are willing to pay a premium for a green program.
- Small and medium sized businesses initial customer survey research indicated a significant level
 of interest in the opportunity to participate in a green option program. This segment of
 customers identified they believe this is a good way for them to demonstrate their commitment
 to clean energy.

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² D.15-01-051. Page 130-133

- 3. City, county, and local government outreach will be conducted with an emphasis placed on the cities that are working towards climate action goals as they are more likely to seek participation in green energy programs that can help achieve set goals.
- 4. Large Commercial & Industrial (LCI) direct targeted outreach will focus on customers who are members of green business organizations and former ClimateSmart participants.

C. Outreach and Messaging Strategy

PG&E will utilize a test and learn approach to continually optimize the creative to ensure the outreach messages resonate with customers and drive acquisition in the program. In PG&E's initial customer research, it was determined that several areas are of importance when developing the messaging strategy. The research indicated messaging should:

- Utilize customer-friendly language and simplified explanations that eliminate confusion about the program.
- Communicate the costs in an easy to understand manner to ensure customers are clear about the costs associated with the program.
- Leverage messaging that will resonate with local communities such as helping the environment
- Utilize segmented messaging and tailor the messages to the various customer segments to highlight what matters most to each group.
- Utilize outreach messaging that provides a clear explanation of how the program works to overcome barriers of mistrust of the intent for the program.

The positioning for residential and non-residential customers will focus on the program being a way for customers with program choices to support clean energy. This program is an alternative to rooftop solar for customers who are unable or unwilling to install rooftop solar but allows another way for green-minded customers to help the environment. The GTSR program options are not intended to compete with customers who have installed or are considering the installation of rooftop solar. PG&E's positioning and outreach messaging is under development and will continue to be refined preparation for the program launch continues. The current positioning that will help inform message development includes:

POSITIONING				
Residential	Non-residential			
The GTSR program provides a solar alternative to green-living customers who cannot or do not want to install solar panels but still want to help the environment.	The GTSR program provides a solar alternative to green-minded businesses who want to offset their energy costs and retain and recruit green-minded employees and customers while helping the environment and meeting other green initiatives.			

D. Outreach Channels and Tactics

PG&E plans to conduct a multi-touch multi-wave strategy to reach customers through direct outreach and targeted media. PG&E will conduct a 360° integrated campaign targeting residential and non-residential acquisition. Focus has been placed on selecting cost-effective tactics that are

proven to drive enrollments and maximize program participation while minimizing the cost of acquisition that will be borne by participants in the program. During the first year, PG&E will utilize a test an learn approach with outreach tactics to maximize cost effective acquisition. The initial year will include the following proposed outreach to inform customers of the program:

Residential Acquisition

Bill Inserts

Bill Inserts will be included in the customer's energy bill package to inform them of the launch of the program and the opportunity to participate.

• Event participation

Events will be conducted at the launch of the program, local offices, community-based organizations, and Electric Vehicle ride and drives.

Social Media

Social Media will include boosted posts that will promote the program launch and will be timed with earned media to add additional impact. Social Media badges will be developed, and customers can promote their green-minded efforts and participate in the program.

Residential e-Newsletter

Residential e-Newsletter is utilized as a platform for continuous communications with information to help customers understand energy and information on how they can save by participating in PG&E's programs or making simple changes at home. As the program launches, the e-Newsletter will be utilized to drive awareness and enrollment into the program.

• Employee Engagement

PG&E employee engagement efforts will be conducted to inform employees of the program so they can serve as ambassadors of the program in their professional capacity and with family and friends. Employees will be encouraged to be green-minded customers and enroll in the program.

PG&E website

PG&E's website will include webpage content that includes program information and details on how to enroll to drive acquisition efforts. Customers will also be provided the opportunity to enroll in the program online. In addition, the website will provide quarterly updates regarding the projects in PG&E's territory.

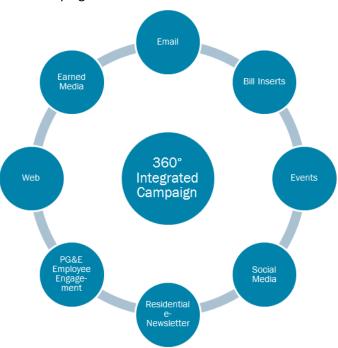
Earned Media

Earned Media will be utilized, and press releases will be issued around key program milestones as well as include information in other green program related outreach.

Email

An Email will promote the launch of the program to capture interest in the program and to promote enrollment as the program is launched, and enrollment opens.

360° Integrated Residential Campaign



Non-Residential Acquisition

Direct Mail

A targeted direct mail campaign will provide drive acquisition of SMB customers through targeted direct mailers, cross promotion in SMB welcome kits and other rate related direct mail outreach efforts.

Email

Email prior to the launch of the program will be conducted to promote the upcoming launch of the program and capture early interest in the program and development of a list of customers who want to be notified when the program launches and enrollment opens. After the official launch of the program, a second email outreach will be conducted to notify customers of the program and the opportunity to enroll at that time.

Event participation

Events will be conducted at the launch of the program, and participation in events such as: The Silicon Valley Leadership Forum, and green business and green technology events.

Bill Inserts

Bill Inserts will be included in the customer's energy bill package to inform them of the launch of the program and the opportunity to participate.

Promotional Tools

PG&E will provide window clings, certificates, and other tools to help businesses demonstrate their environmental leadership and promote the program to other businesses.

Social Media

Social Media will include boosted posts that will promote the program launch and will be timed with earned media to add additional impact. Social Media badges will be developed for customers to promote their green-minded efforts to participate in the program.

SMB e-Newsletter

The SMB e-Newsletter is utilized as a platform for continuous communications with information to help customers understand energy and information on how they can save by participating in PG&E's programs or making simple changes. Prior to the official launch, the GTSR program will include an article that will promote the awareness of the program to garner interest in program enrollment. After the launch of the program, the e-Newsletter will be utilized to drive additional awareness and enrollment into the program.

PG&E website

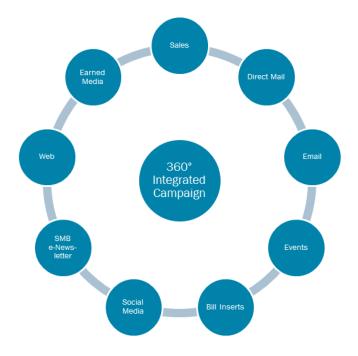
PG&E's website will include webpages that include program information and details on how to enroll to drive acquisition efforts. Customers will also be provided the opportunity to enroll in the program online. In addition, the website will provide quarterly updates regarding the projects in PG&E's territory.

• Earned Media

Earned Media will be utilized and press releases will be issued around key program milestones as well as include information in other green program related outreach.

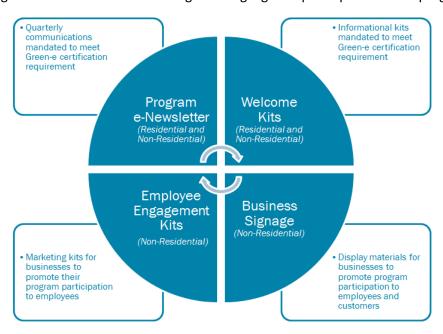
Energy Solutions and Services Support

PG&E's Energy Solutions and Services Customer Service team members will utilize educational materials to drive enrollments with Small Medium Business (SMB) customers and Large Commercial and Industrial customer segments.



Retention Outreach

PG&E will conduct retention outreach related activities to residential and non-residential customers to ensure Green-e certification requirements are met and encourage retention in the program. The retention efforts will include Welcome Kits, Program e-Newsletters, business signage and employee engagement kits. PG&E will provide tools for the business to promote its environmental leadership, such as through certificates and window clings that highlight its participation in the program.



E. Low-Income and Minority Outreach (Preliminary Plan)

Per requirements of the Decision, PG&E will promote the GTSR program to low-income and minority customers to expand access to renewable energy to all ratepayers to the extent possible.

PG&E will begin conducting outreach targeting low-income and minority customers once the application of the discount to California Alternate Rates for Energy (CARE) program has been resolved³ and ensures that costs of participation are not shifted to non-participants⁴.

The low-income and minority customer outreach plan will primarily utilize one-on-one in-person communications to ensure customers fully understand the Green Tariff program and the associated costs for participating in the program. These community based outreach activities will include inlanguage support to ensure non-English speaking customers are also fully informed of the program enrollment opportunities. PG&E will work to reach the low-income and minority customers segments through:

- Partnering with 64 community outreach contractors and 7 community-based organizations
 throughout the service territory that currently support PG&E's CARE program to drive
 awareness of program during the COC/CBO intake process as they drive awareness of CARE
 and other low-income programs. The community-based organizations offer services as a
 total network, supporting 32 languages.
- Partnering with community health outreach events, 148 low-income home energy
 assistance program (LIHEAP) offices, and 170 relief for energy assistance through
 community help (REACH) offices to drive awareness of the green tariff to Latino population
 at events and service offices as they conduct CARE outreach at service locations. The
 Community Health Outreach Worker project focuses on in-language and cultural relevant
 outreach and enrollment activities.
- Partnering with PG&Es local customer service offices to drive awareness of the green tariff
 at local offices while educating customers on PG&E's low-income programs in targeted cities
 in PG&E's territory.
- Conduct a targeted email campaign to CARE customers to explain the GTSR program and participation opportunities.

PG&E will include any relevant updates to the low income and minority outreach plans once the low-income decision has issued a final determination for application the CARE discount for customers enrolling in the GTSR program.

F. Metrics and Evaluations plans & Schedules

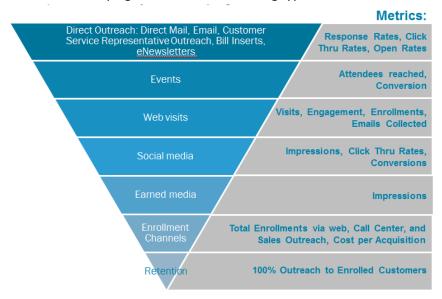
PG&E will monitor the metrics and key performance indicators throughout the year and conduct a full quantitative analysis of the campaigns performance at the end of the first year of outreach and each year thereafter. Throughout the year the campaign results will be monitored and tracked by channel to help determine which tactics are the most effective in acquiring customers and will

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³ Low Income Proceeding A.14-11-007

⁴ D.15-01-051. Page 130-131

provide necessary insight to make adjustments to the outreach of the program PG&E will track and evaluate the success of the campaign based on the following types of metrics:



G. Estimated budget

The proposed budget below includes outreach expenditures expected for the first year of the program. Both the tactics and the associated budgets will be adjusted throughout implementation in efforts based on continuous monitoring of the results of acquisition efforts to achieve the most effective cost per acquisition. The proposed budget includes outreach tactics for residential, non-residential, retention, and other costs that are applicable to both residential and non-residential outreach. The budget may be adjusted throughout the year based on learnings and analysis of program outreach.

Proposed Budget				
Tactics	Year 1 cost estimate	Customer Segment		
Residential Acquisition				
Direct to Consumer Outreach. (direct mail, email, bill inserts, digital newsletter, etc.)	\$218k	Residential		
Collateral (events, low-income community outreach, etc.)	\$51k	Residential		
Non-Residential Acquisition				
Direct to Consumer Outreach (Direct Mail, Email, bill inserts, digital newsletter, etc.)	\$254k	SMB		
Collateral (Events, etc.)	\$50k	SMB		
Customer Service Support (Toolkits & staff time for efforts)	\$241k	LCI/SMB		
Retention Efforts (All participants)				
Mandated Retention Efforts (Welcome kits, Green e-newsletter)	\$161k	All		
Non-Mandated Retention Efforts	\$72k	All		
Additional Costs (Residential & Non Residential)				

Digital & earned media outreach	\$130k	All
Labor & overhead (includes low-income outreach staffing)	\$250k	All
Campaign analysis	\$50k	All
Total Marketing Budget	\$1,477MM	

H. Advisory Board

PG&E has held an initial meeting with stakeholders who have committed to being on the advisory board to provide input and feedback to the development of the program. The goal of the advisory board is to bring a diversity of viewpoints to key decisions and receive input on specific issues, specifically regarding procurement, marketing, and program design.

Each year during the outreach planning process, PG&E will present future marketing plans at a regularly scheduled advisory board meeting to obtain feedback that can be taken into consideration prior to finalizing the plan. This review process with the advisory board will include discussion of the outreach conducted the prior year, and outreach plans the upcoming year. PG&E's current advisory board members were invited to attend the marketing implementation advice letter workshop held on April 23, 2015 to provide feedback on the proposed outreach plans for the first year of the program. Additional conversations were held to obtain input from advisory board members who were unable to attend the workshop. Based on initial discussions with advisory board members it was determined an upcoming advisory board meeting should include an agenda item to discuss additional community, faith, and green organizations that may be cost effective groups to target for promotion of the GTSR program.

I. Outreach in Community Choice Aggregator Territory

In efforts to ensure fair marketing, PG&E will not unfairly target current and potential CCA customers and will adhere to the CCA code of conduct. Outreach efforts will be conducted across the entire territory to all PG&E customers with direct targeting to the customer segments identified in the target markets section above. PG&E does not plan to conduct any selective marketing or lobbying in an active CCA territory or where a CCA implementation plan has been adopted by a local authority⁵.

PG&E will comply with all directives of the decision to maintain compliance regarding CCA's. PG&E will send any materials containing mention of CCA's or CCA green tariffs for review and approval of the public advisors office. In addition, PG&E will provide a summary of any marketing or lobbying efforts that are subject to the CCA code of conduct⁶ in the yearly annual reports filed.

J. Customer Enrollment

Customers will have the options to enroll in the green tariff program through PG&E's website, call center and by hardcopy application. Customers selecting the ECR program option will enroll in the program through the Developer of their ECR facility.

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⁵ Decision 15-01-051

⁶ Decision 15.01.051 page 141

K. Customer Tools and Information available

PG&E will provide customers a variety of tools and information to assist customers in understanding the Green Tariff and ECR program options.

Tools and information available on the program website and sent to customer upon enrollment:

- Green-e Product Content Label will provide customers with information regarding the renewable resource type (solar) in their Green-e Energy certified product, as well as information about the location of the generation.
- Green-e Terms and Conditions will assist customers in understanding the details of the pricing and any terms associated with their participation in Green Tariff or ECR.

Tools and information available on the program website:

- Rate and Environmental Calculator will provide customers interested in enrolling in the
 Green Tariff program their estimated monthly cost of participation (based on their historical
 electricity usage, if available), as well as their estimated annual avoided carbon emissions
 and two environmental equivalency values. This information will also be made available to
 customers through the call center enrollment process.
- Interactive Resource Map will show customers the location, size, developer and other information regarding GTSR and ECR resources.
- Enrollment Tracker will show communities with the highest level of enrollment in the Green Tariff program.
- Ongoing Environmental Impact Tracker will show the total avoided emissions for the GT and ECR programs.
- Residential Customers will also be able to see their personal avoided emissions and environmental equivalency values via the My Rate plan page on the My Energy section of PG&E's website.
- ECR Developer list will show customers a list of developers with active ECR projects.

L. Effectiveness of prior year's marketing campaign

PG&E will include an assessment of the effectiveness of the marketing campaigns in driving program interest and enrollments in the annual reports filed. Per the decision, PG&E will file an interim report on August 15, 2015 and will provide information and data for January 1, 2015 through June 30, 2015. Thereafter, Annual reports will be filed annually on March 15th beginning in 2016 and will include an assessment of the effectiveness of the outreach efforts conducted the previous year.

M. Discussion of Workshop Feedback

PG&E presented this marketing plan at a workshop held on April 23, 2015 where the Energy Division, parties to the proceeding, and advisory board members were invited to attend in person or via webinar to learn about the outreach plans. Parties attending the workshop along with advisory board feedback provided valuable feedback for the marketing and outreach plans. The table below outlines PG&E's consideration of the comments, recommendations, and questions received at the workshop.

No.	Workshop Comments,	PG&E's Response
	Recommendations & Questions	
1	What are the enrollment targets?	PG&E's program does not have a customer number target but is based on reaching the megawatt goal.
2	Several areas of concern based on experience marketing green programs: 1) PG&E's targeted cost per acquisition of \$75 may be unrealistically low. 2) What will PG&E do if enrollment is slower than expected 3) Feels cost is primary barrier not mistrust of the program intent. 4) Recommends a problem solver message as being the most effective	 PG&E is targeting to a blended cost per acquisition of \$75 by utilizing the budget on tactics that are primarily focused on driving acquisition. PG&E plans to adjust marketing through the year to maximize acquisition in the program. However, if customer enrollments are still low, PG&E will curtail program growth and only sign additional contracts beyond the 50MW as demand indicates. The Green Tariff option will offer both a 50% and a 100% green option to provide options with different price points. PG&E is currently developing outreach messages and will consider this recommendation
3	Will we amortize costs across the program, so initial customers don't get hit with all the costs?	Yes. PGE is looking to amortize 3 or more years to distribute the costs.
4	How do we define potential CCA and which tactics will reach CCA territories?	PG&E defines a potential CCA if a plan has officially been filed with the city with a CCA proposal. Many of PG&E's outreach efforts will reach customers across the territory, but there will be no specific targeting of CCA territories.
5	For Green-e certification Is it okay for the messaging is referring to clean, renewable, solar?	The Center for Resource Solutions advised that Green-e Energy certification guidelines allow use of these terms. The guidelines have restrictions about making general statements without qualifying the statement and advises review of Green-e Energy guidelines as the time of message development to ensure compliance with all standards. As PG&E progresses to finalized messaging the Green-e standards will be reviewed again for compliance.
6	Will customers who opted out of CCA participation be able to take advantage of PG&E's GTSR program options?	Yes. Customers who have opted out of participation in a CCA will be able to take advantage of PG&E's GTSR programs.
7	Will PG&E's program include broad marketing across the entire territory?	Yes. PG&E will promote the program across the entire territory but plans to engage customers primarily through direct to customer outreach in addition to a limited amount of digital and earned media.
8	Will the ECR materials utilized by developers be reviewed? Is it appropriate for Green-e to complete the compliance reviews of materials?	PG&E will comply with the decision requirements to ensure ECR materials are submitted by third parties prior to use and are reviewed to ensure compliance with the Green-e standards. The Center for Resource Solutions advised they do not have the staff to review and ensure compliance with the materials but will provide compliance guidance on their website. She further advised developers must comply with the standards whether or not their materials are audited.
9	Locational value	If and when locational value is adopted by commission it will be incorporated into the rates.
10	Will this program be integrated with outreach for other programs?	PG&E is currently considering where it may be appropriate to conduct integrated outreach but must approach it thoughtfully to ensure that no costs are borne by non-program participants.

Enhanced Community Renewables Marketing Plan

The enhanced community renewables (ECR) option will be marketed by both PG&E as described in the outreach plans above as well as by third party developers and other interested in selling power to PG&E through ECR.

PG&E Outreach

As described above, PG&E's plans to incorporate ECR outreach into the same outreach methods utilized for Green Tariff outreach to inform customers of both program options available to them under the GTSR program. Additional outreach for ECR will include but is not limited to:

- PG&E's website will inform customer of the ECR option and direct them to a listing of active projects.
- Information on the ECR option will be included as a part of the e-newsletter sent to residential and non-residential customers.
- Outreach conducted at events will include information on the ECR program option as well as the Green Tariff.

Third Party Materials Review

As a prerequisite for participating under this Schedule, an ECR Applicant must provide PG&E with a copy of its proposed marketing plan and marketing materials prior to marketing its ECR Project to any potential ECR Customers and prior to submitting a PPR. PG&E will review the marketing plan and marketing materials for the limited purpose of reviewing whether the materials contain specified information as outlined on PG&E website, and will provide notice to the ECR Applicant regarding whether the information provided satisfies the criteria. If PG&E, in its reasonable discretion, determines that the marketing plan and/or marketing materials do not meet the criteria, the ECR Applicant must update the materials and re-submit the documentation to PG&E prior to submitting a PPR or marketing its ECR Project to any potential ECR Customers. The Customer Developer Agreement (CDA) is not considered part of the ECR Applicant's marketing plan or marketing materials and should not be included in the marketing package sent to PG&E for review.

PG&E Gas and Electric Advice Filing List General Order 96-B, Section IV

AT&T Albion Power Company Alcantar & Kahl LLP Anderson & Poole

BART

Barkovich & Yap, Inc.
Bartle Wells Associates

Braun Blaising McLaughlin, P.C.

CENERGY POWER

California Cotton Ginners & Growers Assn

California Energy Commission
California Public Utilities Commission
California State Association of Counties

Calpine Casner. Steve

Center for Biological Diversity

City of Palo Alto

City of San Jose Clean Power

Coast Economic Consulting

Commercial Energy Cool Earth Solar, Inc.

County of Tehama - Department of Public

Works

Crossborder Energy
Davis Wright Tremaine LLP

Day Carter Murphy

Defense Energy Support Center

Dept of General Services

Division of Ratepayer Advocates

Douglass & Liddell Downey & Brand

Ellison Schneider & Harris LLP

G. A. Krause & Assoc. GenOn Energy Inc. GenOn Energy, Inc.

Goodin, MacBride, Squeri, Schlotz &

Ritchie

Green Power Institute Hanna & Morton In House Energy

International Power Technology Intestate Gas Services, Inc.

K&L Gates LLP Kelly Group

Leviton Manufacturing Co., Inc.

Linde

Los Angeles County Integrated Waste

Management Task Force

Los Angeles Dept of Water & Power

MRW & Associates
Manatt Phelps Phillips
Marin Energy Authority
McKoppa Long & Aldride

McKenna Long & Aldridge LLP

McKenzie & Associates

Modesto Irrigation District

Morgan Stanley NLine Energy, Inc. NRG Solar

Nexant, Inc.

Occidental Energy Marketing, Inc.

Office of Ratepayer Advocates

OnGrid Solar

Pacific Gas and Electric Company

Praxair

Regulatory & Cogeneration Service, Inc.

SCD Energy Solutions

SCE

SDG&E and SoCalGas

SPURR

Seattle City Light

Sempra Energy (Socal Gas)

Sempra Utilities SoCalGas

Southern California Edison Company

Spark Energy Sun Light & Power Sunshine Design

Tecogen, Inc.

Tiger Natural Gas, Inc.

TransCanada

Utility Cost Management
Utility Power Solutions
Utility Specialists

Verizon

Water and Energy Consulting Wellhead Electric Company Western Manufactured Housing Communities Association (WMA)

YEP Energy