

PUBLIC UTILITIES COMMISSION

505 VAN NESS AVENUE
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October 6, 2011

Advice Letter 3233-G/3895-E

Brian K. Cherry
Vice President, Regulation and Rates
Pacific Gas and Electric Company
77 Beale Street, Mail Code B10C
P.O. Box 770000
San Francisco, CA 94177

**Subject: Statewide California Solar Initiative – Thermal Program Market
Facilitation Plan and Budget in Compliance with D.10-01-022**

Dear Mr. Cherry:

Advice Letter 3233-G/3895-E is effective September 30, 2011.

Sincerely,

A handwritten signature in blue ink that reads "Julie A. Fitch".

Julie A. Fitch, Director
Energy Division



Rasha Prince
Director
Regulatory Affairs

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August 31, 2011

Advice No. 4274

(Southern California Gas Company – U 904 G)

Advice No. 3233-G/3895-E

(Pacific Gas and Electric Company - U 39 M)

Advice No. 2620-E

(Southern California Edison Company - U 338-E)

Advice No. 19

(California Center for Sustainable Energy)

Public Utilities Commission of the State of California

Subject: Statewide California Solar Initiative - Thermal Program Market Facilitation Plan and Budget in Compliance with Decision (D.) 10-01-022

Southern California Gas Company (SoCalGas), on behalf of itself and the three other California Solar Initiative-Thermal Program (CSI-TP) Administrators (PAs), i.e., Pacific Gas & Electric Co. (PG&E), Southern California Edison Company (SCE), and the California Center for Sustainable Energy (CCSE), for San Diego Gas & Electric Company (SDG&E), hereby submits for filing with the California Public Utilities Commission (Commission) the CSI-TP Solar Water Heating (SWH) Statewide Market Facilitation Plan and Budget in compliance with D.10-01-022, shown as Attachment B.

Purpose

This complies with Energy Division's direction to file a joint advice letter (AL) with only the Statewide Market Facilitation Plan (statewide campaign) and not each of the PAs' Local Market Facilitation Plans (local campaigns). The local campaign ALs are being separately filed concurrent with this filing.

Background

In 2006, the Commission authorized the California Solar Initiative (CSI), a \$2.16 billion statewide incentive program to promote solar development through 2016.¹ The CSI program is funded from the distribution rates of electric ratepayers of Pacific Gas and Electric (PG&E), Southern California Edison Company (SCE) and San Diego Gas & Electric Company (SDG&E). (See D.06-01-024 and D.06-12-033.) The Commission allowed \$100.8 million of total CSI funds to be used for incentives for solar thermal technologies that displaced electricity usage, but deferred allowing SWH technologies to be eligible for CSI until after a pilot program for SWH was conducted in SDG&E's territory.

Starting in July 2007, the California Center for Sustainable Energy (CCSE) administered a \$3 million pilot program for SWH incentives in SDG&E's territory. In D.08-06-029, the Commission made minor modifications to the pilot and allowed it to run until December 31, 2009, or until the budget was exhausted, whichever occurred first.

Also in 2007, the legislature authorized the extension of the solar program funded by natural gas ratepayer with the passage into law of Assembly Bill (AB) 1470,² which authorized the Commission to create a \$250 million incentive program to promote the installation of 200,000 SWH systems on homes and businesses that displace the use of natural gas by 2017. The statute required the Commission to evaluate data from the SWH Pilot Program and determine whether an SWH program was "cost effective for ratepayers and in the public interest" before designing and implementing an incentive program for gas customers.

On January 21, 2010, the Commission established the CSI-TP in D.10-01-022, allocating funds for both natural gas and electric displacing solar thermal system incentives, including SWH technologies in all investor-owned utility territories. The Commission established the incentive structure, the Program Administration details, and other key CSI-TP rules. The Commission designated SoCalGas, PG&E, SCE, and CCSE (for SDG&E's service territory) as the PAs.

The Energy Division issued a Guidance Memo dated November 4, 2010 requesting that the PAs re-file their Market Facilitation Advice Letters in response to the protests and feedback received and present their Revised Market Facilitation Plans at a Public Workshop prior to the re-filings. It also requested that the PAs hire a specialized marketing and outreach firm to manage a statewide campaign building off of the established *Go Solar, California!* campaign.

At the Public Workshop held on Wednesday, August 3, 2011, the specialized marketing and outreach firm hired by the PAs presented the Statewide Market Facilitation plan and each PA presented their revised Local Market Facilitation Plan that integrates with the statewide plan for input from the public and Energy Division staff. During a follow-up conference call between representatives of the Energy Division and the PAs on Thursday, August 11, 2011, it was agreed that each PA would re-file their Local Market Facilitation Plan in a Supplemental Advice Letter and SoCalGas as the Lead Party would file the Statewide Market Facilitation Plan in a new joint Advice Letter by August 31, 2011.

¹ The CSI program was authorized by Public Utilities (PU) Code 2851, created by Senate Bill (SB) 1 (Murray, 2006) with a goal to install 1,940 MW of new solar generation and to help create a sustainable solar industry.

² AB 1470 (Huffman, 2007) was codified as PU Code 2860-2867

The PAs are in the process of finalizing a co-funding agreement to share the costs of hiring a consultant to administer the statewide market facilitation plan. Finalization and full execution of the co-funding agreement by the PAs will be necessary to fully complete the work contemplated by this filing.

Statewide Market Facilitation Plan and Budget

The statewide campaign outlines the approach it will take by noting the goals, strategies, target markets, tactics by market, timetable by category, and budget by category. The statewide campaign is designed to achieve a consistency of messaging, materials, and outreach statewide and integrate with each PAs' local campaigns.

Attachment B contains the Statewide Marketing Plan and Budget as developed by the specialized marketing and outreach firm, in consultation with all four PAs, based on the information available at the time of this filing.

Protest

Anyone may protest this Advice Letter to the Commission. The protest must state the grounds upon which it is based, including such items as financial and service impact, and should be submitted expeditiously. The protest must be made in writing and must be received within 20 days of the date of this Advice Letter which is September 20, 2011. There is no restriction on who may file a protest. The address for mailing or delivering a protest to the Commission is:

CPUC Energy Division
Attention: Tariff Unit
505 Van Ness Avenue
San Francisco, CA 94102

Copies of the protest should also be sent via e-mail to the attention of both Maria Salinas (mas@cpuc.ca.gov) and Honesto Gatchalian (jnj@cpuc.ca.gov) of the Energy Division. A copy of the protest should also be sent via both e-mail and facsimile to the address shown below on the same date it is mailed or delivered to the Commission.

Attn: Sid Newsom
Tariff Manager - GT14D6
555 West Fifth Street
Los Angeles, CA 90013-1011
Facsimile No. (213) 244-4957
E-mail: snewsom@SempraUtilities.com

Effective Date

SoCalGas believes that this filing is subject to Energy Division disposition and should be classified as Tier 2 (effective after staff approval) pursuant to GO 96-B. SoCalGas respectfully requests that this filing be approved on September 30, 2011, which is 30 calendar days from the date filed.

Notice

A copy of this advice letter is being sent to the parties listed on Attachment A, which includes parties in R.08-03-008.

Rasha Prince
Director – Regulatory Affairs

Attachments

CALIFORNIA PUBLIC UTILITIES COMMISSION

ADVICE LETTER FILING SUMMARY ENERGY UTILITY

MUST BE COMPLETED BY UTILITY (Attach additional pages as needed)

Company name/CPUC Utility No. **SOUTHERN CALIFORNIA GAS COMPANY (U 904G)**

Utility type:

ELC GAS
 PLC HEAT WATER

Contact Person: Sid Newsom

Phone #: (213) 244-2846

E-mail: SNewsom@semprautilities.com

EXPLANATION OF UTILITY TYPE

ELC = Electric GAS = Gas
PLC = Pipeline HEAT = Heat WATER = Water

(Date Filed/ Received Stamp by CPUC)

Advice Letter (AL) #: SCG AL 4274, PG&E AL 3233-G/3895-E, SCE AL 2620-E, CCSE AL 19

Subject of AL: Statewide Solar Water-Heating Market Facilitation Plan and Budget in Compliance with Decision (D.) 10-01-022

Keywords (choose from CPUC listing): Compliance

AL filing type: Monthly Quarterly Annual One-Time Other Periodic

If AL filed in compliance with a Commission order, indicate relevant Decision/Resolution #:

D.10-01-022

Does AL replace a withdrawn or rejected AL? If so, identify the prior AL No

Summarize differences between the AL and the prior withdrawn or rejected AL¹: N/A

Does AL request confidential treatment? If so, provide explanation: No

Resolution Required? Yes No

Tier Designation: 1 2 3

Requested effective date: 9/30/11

No. of tariff sheets: 0

Estimated system annual revenue effect (%): N/A

Estimated system average rate effect (%): N/A

When rates are affected by AL, include attachment in AL showing average rate effects on customer classes (residential, small commercial, large C/I, agricultural, lighting).

Tariff schedules affected: None

Service affected and changes proposed¹: NA

Pending advice letters that revise the same tariff sheets: None

Protests and all other correspondence regarding this AL are due no later than 20 days after the date of this filing, unless otherwise authorized by the Commission, and shall be sent to:

CPUC, Energy Division

Attention: Tariff Unit

505 Van Ness Ave.,

San Francisco, CA 94102

mas@cpuc.ca.gov and jnj@cpuc.ca.gov

Southern California Gas Company

Attention: Sid Newsom

555 West 5th Street, GT14D6

Los Angeles, CA 90013-1011

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¹ Discuss in AL if more space is needed.

ATTACHMENT A

Advice No. 4274, et al.

(See Attached Service Lists)

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ATTACHMENT B

Advice No. 4274, et al.

**California Solar Initiative - Thermal Program
Statewide Market Facilitation Plan and Budget (2011-2013)**

California Solar Initiative - Thermal Program Statewide Market Facilitation Plan and Budget (2011-2013)

Background

In its Guidance Memo dated November 4, 2010, Energy Division staff recommended that the four Program Administrators (PAs) of the CSI-Thermal Program, i.e., Southern California Gas Company (SoCalGas), Pacific Gas & Electric Company (PG&E), California Center for Sustainable Energy (CCSE), and Southern California Edison Company (SCE), “hire a specialized marketing and outreach firm to manage a statewide campaign building off the established *Go Solar, California!* campaign”. The staff also recommended that each of the PAs contribute 40% of the first two years of their marketing facilitation budgets (\$5 million) to fund statewide efforts.

In March 2011, SoCalGas, acting as Lead Party for the PAs, issued a Request for Proposals (RFP) for a statewide marketing campaign budgeted at \$4.5 million, with the other \$500,000 to be held in reserve for additional statewide efforts to be determined. After the RFP submittal and review process, SoCalGas, in consultation with the other three PAs, selected Fraser Communications as the successful bidder for the campaign in June 2011. The four PAs jointly developed a Scope of Work for the campaign designed to address the issues noted in D.10-01-022 and the Guidance Memo.

Based on the Scope of Work and input from the PAs as managed by SoCalGas, Fraser Communications developed a Statewide Market Facilitation Plan. The Plan outlines the approach that the statewide campaign will take by noting Goals, Strategies, Target Markets, Tactics by Market, Timetables by Category, and Budget by Category. The Plan is designed to achieve a consistency of messaging, materials, and outreach statewide and integrate with each PA’s local market facilitation plan.

The Statewide Market Facilitation Plan and the Local Market Facilitation Plans of each of the four PAs were the subject of a Public Workshop conducted by Energy Division staff at the CPUC building at 505 Van Ness Avenue in San Francisco, California, on Wednesday, August 3, 2011. Energy Division staff was provided with a copy of the PowerPoint Presentations prepared for the workshop on August 1, 2011, per their request. A representative of Fraser Communications presented the Statewide Plan, and a representative of each PA presented their Local Plan individually. Input and comments from Energy Division staff, stakeholders, and the public were taken at the workshop, and some modifications have been made to the Statewide Plan accordingly.

During a follow-up conference call between representatives of the Energy Division and the PAs on Thursday, August 11, 2011, it was agreed that each PA would re-file their Local Market Facilitation Plan in a Supplemental Advice Letter and SoCalGas as the Lead Party would file the Statewide Market Facilitation Plan in a new joint Advice Letter by August 31, 2011.

California Solar Initiative - Thermal Program Statewide Market Facilitation Plan and Budget (2011-2013)

Goals

The goals of the Statewide Market Facilitation Plan are to work in conjunction with the Local Market Facilitation Plans to build awareness and increase understanding of:

- 1) Solar water heating and the California Solar Initiative – Thermal Program;
 - 2) Solar water heating technology;
 - 3) The advantages and availability of CSI-TP rebates; and
 - 4) The advantages of adopting streamlined permitting processes, minimal fee structures and financing solar hot water systems
- to increase the number of rebate applications statewide.

Target Markets

- 1) Contractors and installers
- 2) Commercial enterprise operators
- 3) Industrial facilities managers
- 4) Multifamily property owners
- 5) Single-family residence homeowners

Strategies

- 1) Conduct pre-campaign research to assess consumer awareness and understanding of SWH technologies
- 2) Establish metrics for goals
- 3) Develop and implement statewide paid and earned media campaigns
- 4) Participate in local consumer, trade and community outreach events
- 5) Conduct and assess post-campaign research to track and evaluate changed awareness levels, attitudes and behaviors

Tactics – Research

- 1) Building on the ITRON-CCSE study:
 - A. Conduct 2-hour input sessions with Contractors and Installers
 - i. One group each in Northern and Southern California (10-12 participants in each group)
 - B. Conduct pre-campaign awareness study of solar water heating and the CSI-Thermal Program to obtain a benchmark
 - C. Conduct a post-campaign awareness study

Tactics – Campaign Development

- 1) Develop a Statewide Brand Positioning Statement that establishes a Solar Water Heating identity

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Tactics – Campaign Development (Continued)

- 2) Devise Solar Water Heating branding guidelines to ensure consistency of style in materials
- 3) Develop and design statewide brochures, consumer guide and other print pieces to educate and inform the public
- 4) Develop updated California Solar Initiative –Thermal Program landing page
 - A. Link to each of the four Program Administrators’ Solar Water Heating website pages

Tactics – Single-Family

- 1) Develop media plan that delivers messaging through multiple touch points
 - A. Radio Advertising Flight
 - i. Develop, design, and create radio spots
 - ii. Utilize radio stations and networks that reach listeners in our target markets and are influential cultural and social trendsetters
 - iii. Employ 4-6 week schedules during the course of the program in top markets (Los Angeles, San Francisco and San Diego areas)
 - B. Targeted Cable TV Advertising Flight
 - i. Develop, design, and create TV spots
 - ii. Target areas that already use solar photovoltaic (PV) technology by utilizing zip code data
 - iii. Deploy a 4-6 week cable media buy in key areas (Los Angeles, Bay Area, San Diego)
 - iv. Be present on target-appropriate and relevant educational and lifestyle-oriented networks
 - C. Develop and Implement a Digital Advertising Effort
 - i. Utilize targeted digital media to deliver messaging to California homeowners
- 2) Develop, design and distribute brochures to educate homeowners
 - A. Distribute via local program administrator workshops, on solar water heating section of program administrators’ websites, and at events
- 3) Support local workshops with an Experiential Marketing approach to bring SWH directly to consumers
 - A. Develop an eye-catching, traveling visual demonstration presentation that provides a memorable introduction to solar water heating
 - B. Use zip code data to build demonstration schedule at venues frequented by likely consumers
 - C. Ensure engagement event staff are trained to deliver key messages on rebate opportunities and distribute collateral
 - D. Execute local paid media buys and use web calendar placements to promote workshops
- 4) Grass roots and earned media outreach
 - A. Leverage events in local media pitching to garner coverage
 - B. Identify and support statewide local consumer and community event sponsorship efforts
 - C. Distribute statewide materials at events to increase visibility among likely consumers
 - i. Environmental
 - ii. Home improvement

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Tactics – Single-Family (Continued)

- 5) Social media outreach
 - A. Develop strategic social media recommendations that complement paid and earned media initiatives
- 6) Seek Point-of-Sale outreach opportunities with home-improvement centers
 - A. Contractors
 - B. Self-installers

Tactics – Multifamily

- 1) Develop, design and place ads in trade publications
- 2) Develop, design and distribute statewide brochure
 - A. Distribute via targeted direct mail, local Program Administrator workshops, on solar water heating section of PA's websites
- 3) Identify and support statewide and local trade show event sponsorship efforts and association sponsorships
- 4) Support local workshops and meetings
 - A. Use "Go Solar California" and other web calendar placements to promote workshops
 - B. Leverage workshops and success stories in media pitching to garner earned trade press coverage

Tactics – Commercial/Industrial

- 1) Develop, design and place ads in trade publications
 - A. Targeted at businesses that utilize large amounts of hot water
- 2) Digital advertising
 - A. Deploy targeted digital media within key business and commercial verticals utilizing business oriented publication websites to reach decision makers
 - B. Geo-targeted to commercial property owners in California and pulsed throughout the year
 - C. Display advertising, e-mail newsletters and dedicated e-mails across industry trade websites within areas like commercial real estate, food services, and corporate sustainability
- 3) Develop, design and distribute statewide brochure to build awareness of solar water heating and explain the rebate program
 - A. Distribute via local Program Administrator workshops, at statewide and local events, and on solar water heating section of PA's websites
- 4) Support local workshops aimed at Commercial Enterprise Operators and Industrial Facilities Managers
 - A. Use "Go Solar California" and other web calendar placements to promote workshops
 - B. Leverage workshops in media pitching to garner earned trade press coverage
- 5) Identify and participate in statewide and local business and industry trade shows and association events
 - A. Identify and develop business event opportunities and industry events

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Tactics – Contractors/Installers

- 1) Promote local Contractor/Self-installer Training Workshops
 - A. Website landing pages
 - B. Explore earned media opportunities in key trade publications

Timetable – Research – Table 1

	3Q11	4Q11	1Q12	2Q12	3Q12	4Q12	1Q13	2Q13
Formative								
<i>Planning</i>								
<i>In-market/Live</i>								
<i>Reporting</i>								
Pre-Campaign								
<i>Planning</i>								
<i>In-market/Live</i>								
<i>Reporting</i>								
Post- Campaign								
<i>Planning</i>								
<i>In-market/Live</i>								
<i>Reporting</i>								

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Timetable – Media – Table 2

	3Q11	4Q11	1Q12	2Q12	3Q12	4Q12	1Q13	2Q13
Broadcast								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								
Digital								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								
Search Engine Optimization (SEO)								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								
Print Ads								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								
Brochures								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								
Earned Media								
<i>Planning</i>								
<i>Development</i>								
<i>Production</i>								
<i>In-market/Live</i>								

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Timetable – Events & Workshops – Table 3

	3Q11	4Q11	1Q12	2Q12	3Q12	4Q12	1Q13	2Q13
Workshop Support								
<i>Planning</i>								
<i>Development</i>								
<i>In-market/Live</i>								
Experiential Event								
<i>Planning</i>								
<i>Development</i>								
<i>In-market/Live</i>								
Home Improvement Center Outreach								
<i>Planning</i>								

Budget by Category – Table 4

Task 1: Management and Reporting	
Agency Fees: Account Service, Accounting	\$ 153,047
Task 2: Market Research	
Hard Costs	\$ 268,500
Agency Fees: Research, Account Planning	\$ 48,824
Task 3: Campaign and Partnership Development	
Agency Fees: Creative development, Public Relations planning and reporting, Media research, planning, buying, traffic, optimization, reconciliation and reporting	\$ 274,216
Task 4: Campaign Production and Implementation	
Hard Costs	\$ 3,337,000
Agency Fees: Public Relations/Experiential and Social media implementation, SEO writing, optimization and reporting, Studio production, Production management and Print supervision	\$ 418,413
Total	\$ 4,500,000

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Appendix I - Agency Tasks Identification

Task 1 – Management & Reporting

This task includes all of the fees required to manage and prepare:

- 1) Campaign planning meetings
- 2) Monthly update meetings
- 3) Ongoing daily project management for all tasks
- 4) Budget development and stewardship
- 5) Quarterly reports
- 6) Creative brief development
- 7) Conference reports
- 8) Monthly invoicing

Teams included in this task are:

- 1) Account Service
- 2) Accounting

Task 2 – Market Research

This task includes all of the fees and hard costs required to develop and facilitate:

- 1) Define the target audiences/markets
- 2) Consumer focus groups to measure messaging effectiveness
- 3) Commercial/Multifamily focus groups
- 4) Quantitative pre- and post-research awareness, understanding and adoption studies
- 5) Messaging and campaign assessment reports and presentations

Teams included in this task are:

- 1) Research
- 2) Account Planning

Task 3 – Campaign and Partnership Development

This task includes all of the fees required to develop:

- 1) Marketing plan
 - A. Marketing materials - Collateral, brochures, promotional items
 - B. SEO strategy
 - C. Social media strategy
- 2) Media plan
 - A. Identify media targets
 - B. Develop paid media mix (TV, radio, out-of-home, print, digital, search, social)
- 3) Public relations/earned media and experiential plan
 - A. Identification of media outreach that may include:
 - i. Consumer Press
 - ii. Trade Press
 - iii. Community events
- 4) Messaging and visual framework
- 5) Develop targeted media lists
- 6) Develop stakeholder /partnership opportunities

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Task 3 – Campaign and Partnership Development (continued)

- 7) Creative development that may include:
 - A. TV
 - B. Radio
 - C. Out-of-home
 - D. Print (Consumer and Trade)
 - E. Online
 - F. Search
 - G. Social
 - H. Collateral/brochures/promotional

Teams included in this task are:

- 1) Creative Development
- 2) Public Relations Planning and Reporting
- 3) Media Research, Planning, Buying, Traffic, Optimization, Reconciliation and Reporting

Task 4 – Campaign Production and Implementation

This task includes all of the fees and hard costs/media required to develop and execute:

- 1) PR events and outreach
- 2) Collateral and promotional items
- 3) SEO writing, optimization and reporting
- 4) Stock photography, proofs, printing
- 5) Digital programming
- 6) Paid media
- 7) Earned media

Teams included in this task are:

- 1) Public Relations / Experiential and Social Media
- 2) Search Optimization
- 3) Studio Production
- 4) Production Management and Print Supervision

**PG&E Gas and Electric
Advice Filing List
General Order 96-B, Section IV**

AT&T	Dept of General Services	North Coast SolarResources
Alcantar & Kahl LLP	Douglass & Liddell	Occidental Energy Marketing, Inc.
Ameresco	Downey & Brand	OnGrid Solar
Anderson & Poole	Duke Energy	Praxair
Arizona Public Service Company	Economic Sciences Corporation	R. W. Beck & Associates
BART	Ellison Schneider & Harris LLP	RCS, Inc.
Barkovich & Yap, Inc.	Foster Farms	Recurrent Energy
Bartle Wells Associates	G. A. Krause & Assoc.	SCD Energy Solutions
Bloomberg	GLJ Publications	SCE
Bloomberg New Energy Finance	GenOn Energy, Inc.	SMUD
Boston Properties	Goodin, MacBride, Squeri, Schlotz & Ritchie	SPURR
Braun Blaising McLaughlin, P.C.	Green Power Institute	San Francisco Public Utilities Commission
Brookfield Renewable Power	Hanna & Morton	Seattle City Light
CA Bldg Industry Association	Hitachi	Sempra Utilities
CLECA Law Office	In House Energy	Sierra Pacific Power Company
CSC Energy Services	International Power Technology	Silicon Valley Power
California Cotton Ginners & Growers Assn	Intestate Gas Services, Inc.	Silo Energy LLC
California Energy Commission	Lawrence Berkeley National Lab	Southern California Edison Company
California League of Food Processors	Los Angeles Dept of Water & Power	Spark Energy, L.P.
California Public Utilities Commission	Luce, Forward, Hamilton & Scripps LLP	Sun Light & Power
Calpine	MAC Lighting Consulting	Sunshine Design
Casner, Steve	MBMC, Inc.	Sutherland, Asbill & Brennan
Chris, King	MRW & Associates	Tabors Caramanis & Associates
City of Palo Alto	Manatt Phelps Phillips	Tecogen, Inc.
City of Palo Alto Utilities	McKenzie & Associates	Tiger Natural Gas, Inc.
City of San Jose	Merced Irrigation District	TransCanada
Clean Energy Fuels	Modesto Irrigation District	Turlock Irrigation District
Coast Economic Consulting	Morgan Stanley	United Cogen
Commercial Energy	Morrison & Foerster	Utility Cost Management
Consumer Federation of California	NLine Energy, Inc.	Utility Specialists
Crossborder Energy	NRG West	Verizon
Davis Wright Tremaine LLP	NaturEner	Wellhead Electric Company
Day Carter Murphy	Navigant Consulting	Western Manufactured Housing Communities Association (WMA)
Defense Energy Support Center	Norris & Wong Associates	eMeter Corporation
Department of Water Resources	North America Power Partners	