



June 15, 2009

**Advice Letter 2987-G/3399-E**

Brian K. Cherry  
Vice President, Regulatory Relations  
Pacific Gas and Electric Company  
77 Beale Street, Mail Code B10C  
P.O. Box 770000  
San Francisco, CA 94177

**Subject: Request for Approval of the Program Year (PY) 2009-2011  
Low Income Energy Efficiency (LIEE) Studies Program  
Implementation Plans (PIPs)**

Dear Mr. Cherry:

Advice Letter 2987-G/3399-E is effective April 16, 2009 per Resolution E-4237.

Sincerely,

A handwritten signature in blue ink that reads "Julie A. Fitch".

Julie A. Fitch, Director  
Energy Division



June 15, 2009

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Pacific Gas and Electric Company  
77 Beale Street, Mail Code B10C  
P.O. Box 770000  
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Implementation Plans (PIPs)**

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Sincerely,

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Julie A. Fitch, Director  
Energy Division

**Brian K. Cherry**  
Vice President  
Regulatory Relations

Pacific Gas and Electric Company  
77 Beale St., Mail Code B10C  
P.O. Box 770000  
San Francisco, CA 94177

415.973.4977  
Fax: 415.973.7226

January 5, 2009

**Advice 2987-G/3399-E**  
(Pacific Gas and Electric Company ID U 39 M)

Public Utilities Commission of the State of California

**Subject: Request for Approval of the Program Year (PY) 2009-2011 Low  
Income Energy Efficiency (LIEE) Studies Program  
Implementation Plans (PIPs)**

In Compliance with Decision (D.) 08-11-031, *Decision on Large Investor owned Utilities' 2009-2011 Applications*, Pacific Gas and Electric Company (PG&E) hereby submits the PY LIEE Studies Program Implementation Plans for approval.

**Background**

On May 15, 2008, PG&E filed Application (A.) 08-05-022, for the 2009 – 2011 LIEE and CARE Programs. In this application, PG&E, along with Southern California Edison (SCE), San Diego gas and Electric (SDG&E) and Southern California Gas (SoCalGas) proposed several studies on various issues, the details of which were listed in the study Project Implementation Plans (PIPs). The Commission issued Decision (D.) 08-11-031 on November 6, 2008, in which it required all the utilities to submit a Tier 2 Advice Letter (AL) which expands upon each study's PIP within 60 days of the Decision ( by January 6, 2009). It was ordered in the Decision that the following materials be included in the AL:

- A timeline: Projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

PG&E is participating in six LIEE and CARE studies: three Joint Utility LIEE studies, one Joint Electric Utility LIEE Study, one Joint PG&E-SCE LIEE Study,

and one PG&E CARE Study. The six PG&E study PIPs included in this AL are detailed in the table below.

**Table 1: PG&E Studies Approved by D.08-11-031**

Utilities	Study Name	Budget			
		2009	2010	2011	Total
<b>LIEE Program</b>					
Joint Utility	Low Income Non-Energy Benefits (NEBs) Study				\$300,000
	PG&E Share	\$30,000	\$30,000	\$30,000	\$90,000
	SCE Share	\$30,000	\$30,000	\$30,000	\$90,000
	SoCalGas	\$30,000	\$30,000	\$30,000	\$90,000
	SDGE Share	\$10,000	\$10,000	\$10,000	\$30,000
	2009 LIEE Process Evaluation (Programmatic M&E)				\$250,000
	PG&E Share	\$25,000	\$25,000	\$25,000	\$75,000
	SCE Share	\$25,000	\$25,000	\$25,000	\$75,000
	SoCalGas	\$20,833	\$20,833	\$20,834	\$62,500
	SDGE Share	\$12,500	\$12,500	\$12,500	\$37,500
	2009 LIEE Impact Evaluation (Programmatic M&E) [1]				\$600,000
	PG&E Share	\$0		\$180,000	\$180,000
	SCE Share	\$0		\$180,000	\$180,000
	SoCalGas	\$0		\$150,000	\$150,000
	SDGE Share	\$0		\$90,000	\$90,000
PG&E / SCE / SDG&E	Refrigerator Degradation EUL Study				\$200,000
	PG&E Share	\$66,667	\$0	\$0	\$66,667
	SCE Share	\$66,667	\$0	\$0	\$66,667
	SDGE Share	\$66,667	\$0	\$0	\$66,667
PG&E / SCE	Household Segmentation Study				\$200,000
	PG&E Share	\$40,000	\$40,000	\$40,000	\$120,000
	SCE Share	\$26,667	\$26,667	\$26,667	\$80,000
<b>CARE Program</b>					
PG&E	2010 CARE Recertification and Post-Enrollment Verification Non-Response Study				\$75,000
	PG&E Share	\$0	\$75,000	\$0	\$75,000

[1] D.08-11-031, OP.77 denied new funding for the Impact Evaluation, and ordered the use of previously authorized PY2007-8 impact study funding (\$600,000) to be carried over for this study.

**Protests**

Anyone wishing to protest this filing may do so by letter sent via U.S. mail, by facsimile or electronically, any of which must be received no later than January 26, 2009, which is 21 days after the date of this filing. Protests should be mailed to:

CPUC Energy Division  
Tariff Files, Room 4005  
DMS Branch  
505 Van Ness Avenue  
San Francisco, California 94102

Facsimile: (415) 703-2200  
E-mail: [jnj@cpuc.ca.gov](mailto:jnj@cpuc.ca.gov) and [mas@cpuc.ca.gov](mailto:mas@cpuc.ca.gov)

Copies of protests also should be mailed to the attention of the Director, Energy Division, Room 4004, at the address shown above.

The protest also should be sent via U.S. mail (and by facsimile and electronically, if possible) to PG&E at the address shown below on the same date it is mailed or delivered to the Commission:

Brian K. Cherry  
Vice President, Regulatory Relations  
Pacific Gas and Electric Company  
77 Beale Street, Mail Code B10C  
P.O. Box 770000  
San Francisco, California 94177

Facsimile: (415) 973-7226  
E-mail: [PGETariffs@pge.com](mailto:PGETariffs@pge.com)

**Effective Date**

PG&E requests that this advice filing become effective on regular notice, **February 4, 2009**, which is 30 calendar days after the date of filing.

**Notice**

In accordance with General Order 96-B, Section IV, a copy of this advice letter is being sent electronically and via U.S. mail to parties shown on the attached list. Address changes to the General Order 96-B service list should be directed to Rose de la Torre at (415) 973-4716. Send all electronic approvals to [PGETariffs@pge.com](mailto:PGETariffs@pge.com). Advice letter filings can also be accessed electronically at: <http://www.pge.com/tariffs>

A handwritten signature in black ink, appearing to read "Brian K. Long" followed by a date.

Vice President, Regulatory Relations

Attachments

cc: Service List

# CALIFORNIA PUBLIC UTILITIES COMMISSION

## ADVICE LETTER FILING SUMMARY

### ENERGY UTILITY

MUST BE COMPLETED BY UTILITY (Attach additional pages as needed)

Company name/CPUC Utility No. Pacific Gas and Electric Company (ID39E)

Utility type:	Contact Person: <u>David Poster</u>
<input checked="" type="checkbox"/> ELC <input checked="" type="checkbox"/> GAS	Phone #: <u>(415) 973- 1082</u>
<input type="checkbox"/> PLC <input type="checkbox"/> HEAT <input type="checkbox"/> WATER	E-mail: <u>dxpu@pge.com</u>

#### EXPLANATION OF UTILITY TYPE

ELC = Electric      GAS = Gas  
PLC = Pipeline      HEAT = Heat      WATER = Water

(Date Filed/ Received Stamp by CPUC)

Advice Letter (AL) #: 2987-G/3399-E

Tier 2

Subject of AL: Request for Approval of the Program Year (PY) 2009-2011 Low Income Energy Efficiency (LIEE) Studies  
Program Implementation Plans (PIPs)

Keywords (choose from CPUC listing): LIEE

AL filing type:  Monthly  Quarterly  Annual  One-Time  Other

If AL filed in compliance with a Commission order, indicate relevant Decision/Resolution: D.08-11-031

Does AL replace a withdrawn or rejected AL? If so, identify the prior AL: N/A

Required?  Yes  No

Requested effective date: 02-04-09

No. of tariff sheets: N/A

Estimated system annual revenue effect: (%):N/A

Estimated system average rate effect (%): N/A

When rates are affected by AL, include attachment in AL showing average rate effects on customer classes (residential, small commercial, large C/I, agricultural, lighting).

Tariff schedules affected:

Pending advice letters that revise the same tariff sheets: N/A

Protests and all other correspondence regarding this AL are due no later than 20 days after the date of this filing, unless otherwise authorized by the Commission, and shall be sent to:

CPUC, Energy Division

Utility Info (including e-mail)

Attention: Tariff Unit

Attn: Brian K. Cherry

505 Van Ness Ave.,

Vice President, Regulatory Relations

San Francisco, CA 94102

77 Beale Street, Mail Code B10C

[mas@cpuc.ca.gov](mailto:mas@cpuc.ca.gov) and [jnj@cpuc.ca.gov](mailto:jnj@cpuc.ca.gov)

P.O. Box 770000

San Francisco, CA 94177

E-mail: [PGETariffs@pge.com](mailto:PGETariffs@pge.com)

**Non Energy Benefits Study**  
**Attachment 1**  
**Advice 2987-G/3399-E**

**Joint Utility Study (PG&E, SCE, SDG&E, SoCalGas)**<sup>1</sup>

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 directs PG&E, SCE, SDG&E, and SoCalGas (the Joint Utilities) to conduct a study on non-energy benefits (NEBs) of the Low Income Energy Efficiency (LIEE) program.

Ordering Paragraph 78 of D.08-11-031 directs the Joint Utilities to expand on the study descriptions provided in their Applications to include the following new materials:

- A timeline: projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, the Joint Utilities have expanded on the NEBs Study description to provide the new information requested by the Commission.

**Regulatory Background**

D.02-08-034 directed the investor-owned utilities (IOUs) to evaluate the cost-effectiveness of the LIEE program measures for program year (PY) 2003 using a model that incorporated NEBs such as comfort, health and safety along with direct energy savings benefits to assess LIEE program cost-effectiveness. The NEBs developed for these tests were initially designed for use at the program level and were allocated to individual measures according to their energy savings. The methodology for conducting these tests and the criteria for evaluating the test results were recommended to the Commission by the Cost Effectiveness Subcommittee of the Reporting Requirements Manual Working Group and the LIEE Programs Standardization Team (Standardization Team) in a jointly filed report in March 2002<sup>2</sup> and were subsequently adopted by the Commission in D.02-08-034.

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<sup>1</sup> Throughout this document, these utilities are referred to as “the IOUs” or “the Joint Utilities.”

<sup>2</sup> *Final Report for LIEE Program and Measure Cost Effectiveness*, submitted to the CPUC by the Cost Effectiveness Subcommittee of the Reporting Requirements Manual (RRM) Working Group and the LIEE Standardization Project Team, March 28, 2002.

The methodology for estimating the NEBs and allocating them to program measures is still being used by the Program today, despite the outdated nature of the assumptions incorporated into the original model. This Study is expected to update the current methodology used by the IOUs to assign NEBs to program measures for the purpose of assessing their cost-effectiveness.

### **Study Objectives**

The study objectives for Phase 1 are:

- Summarize the use of NEBs in energy efficiency evaluations to date;
- Estimate the range of value that NEBs should contribute to total program benefits;
- Recommend an approach for incorporating NEBs in cost effectiveness tests for the LIEE Program; and
- Develop a work scope for Phase 2 which will develop a methodology for estimating NEBs for the LIEE Program and integrating them into the cost effectiveness tests required for LIEE Program reporting.

### **Study Approach**

This study will be conducted in two phases. Phase 1 will essentially be a scoping study designed to research and report on what has been done with NEBs in energy efficiency evaluations to date, to evaluate the best methodology for quantifying NEBS in the LIEE program, and to direct the focus of the second phase of the project.

Specific tasks for the study include the following:

- Provide background on the use of NEBs in cost-effectiveness tests for low-income energy efficiency programs in the form of a literature review
- Discuss the appropriate use and range of value for various NEBs in program design and reporting
- Assess various options for quantifying NEBs which may include but not be limited to:
  1. a working model that calculates NEB values or
  2. a set of factors to be applied to energy savings or
  3. a list of NEB values by measure, which may vary by utility or climate zone
- Develop a methodology for quantifying appropriate NEBs at the measure level and integrating them into the cost effectiveness tests required for LIEE Program reporting.

The first step of Phase 1 will entail identifying and reviewing existing studies where NEBs were estimated for the purpose of quantifying energy efficiency program benefits. The literature review will include an assessment of the methods used and the resulting estimated NEBs reported. The studies reviewed will not be limited to low-income programs, but particular consideration should be given to NEB valuations for low-income

programs. The review will include a summary of value ranges of NEBs reported in the literature.

Given the results of the literature review and the particular needs of the California LIEE Program, the Consultant will recommend an appropriate approach for estimating NEBs and substantially improving their integration into the Program's cost effectiveness testing. The Consultant should consider various options, assess the advantages and disadvantages of each, and develop a recommended approach for LIEE NEB valuation. The Consultant will hold a public workshop to vet the recommended approach and address comments of interested parties. If workshop comments lead to a revised recommendation, the Consultant shall develop the revised plan and again submit it for review and comment.

Once the recommended approach is finalized, the Consultant will develop a detailed work scope for the second phase of this project, which will involve developing the methodology to be used by the LIEE Program for NEB valuation. The Phase 2 work scope will include study objectives, key research questions, a list of tasks to be completed, and a set of deliverables. The final deliverable for Phase 1 will be a written report, which will document the work completed during Phase 1 and provide the final work scope for Phase 2.

Phase 2 of the study will continue to develop the recommended methodology. The final deliverable will be a model to be used by the IOUs to estimate NEBs for the purpose of cost effectiveness testing. The model shall be accompanied by a final report documenting the research and assumptions incorporated into the model.

### **Project Timeline**

Specific deliverable dates and tasks will be determined upon contracting with the winning bidder. Table 1 presents a suggested timeline for the major components of the study. As shown, Phase 1 of the study is expected to be completed during 2009. Phase 2 is expected to be completed in 2010.

**Table 1: Suggested Timeline for NEBs Study**

Item	Date
Release of Phase 1 RFP	March 2009
Selection of Phase 1 Consultant	April 2009
Delivery of Literature Review and Recommendations	July 2009
Presentation of Recommendations in Public Workshop(s)	August 2009
Final Report including Work Scope for Phase 2	September 2009
Release of Phase 2 RFP	October 2009
Selection of Phase 2 Consultant	November 2009
Delivery of Model and Final Report	April 2010

## **Project Budget Guidelines**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

**Table 2: Guidelines for NEBs Study Budget**

Study Task	Total Study Cost	PG&E Cost (30%)	SCE Cost (30%)	SoCalGas Cost (25%)	SDG&E Cost (15%)
Project Initiation	\$9,000	\$2,700	\$2,700	\$2,250	\$1,350
Develop Research Plan	\$18,000	\$5,400	\$5,400	\$4,500	\$2,700
Develop Sampling Design	\$9,000	\$2,700	\$2,700	\$2,250	\$1,350
Specify Data Collection Procedure/Collect Data	\$135,000	\$40,500	\$40,500	\$33,750	\$20,250
Data Analysis	\$78,000	\$23,400	\$23,400	\$19,500	\$11,700
Prepare Draft Report	\$24,000	\$7,200	\$7,200	\$6,000	\$3,600
Prepare Final Report	\$9,000	\$2,700	\$2,700	\$2,250	\$1,350
Project Management & Reporting	\$18,000	\$5,400	\$5,400	\$4,500	\$2,700
Total Costs	\$300,000	\$90,000	\$90,000	\$75,000	\$45,000

## **Contractor Selection Process**

The NEB study is not a programmatic M&E study, and discussion of the contractor selection process is therefore not required in this study implementation plan. However, the IOUs currently anticipate using a bid process to select and hire a consultant to conduct this study. The key factors by which the proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP,
2. Experience of key personnel in successfully completing similar evaluations,
3. Staffing plan and time allocation for the proposed work scope,
4. Quality of the proposal, and
5. Bid amount.

## **Process Evaluation of the 2009 LIEE Program**

### **Attachment 2**

### **Advice 2987-G/3399-E**

#### **Joint Utility Study (PG&E, SCE, SDG&E, SoCalGas)**

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 directs PG&E, SCE, SDG&E, and SoCalGas (the Joint Utilities) to conduct a process evaluation of the 2009 Low Income Energy Efficiency (LIEE) program.

Ordering Paragraph 78 of D.08-11-031 directs the Joint Utilities to expand on the study descriptions provided in their Applications to include the following new materials:

- A timeline: projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, the Joint Utilities have expanded on the LIEE Process Evaluation description to provide the new information requested by the Commission.

#### **Study Objectives**

An LIEE process evaluation was recommended by the Joint Utilities because one has not been done for several years. With the changes in the program, the Joint Utilities believed that it would be prudent to conduct an evaluation of the effectiveness and efficiency of the program design and operations.<sup>1</sup>

The Process Evaluation will assess the effectiveness of the current LIEE program and develop recommendations for program design and delivery that will improve the effectiveness of the program. The primary deliverable is a final report that will present the findings and recommendations for possible program changes; however, the Joint Utilities are also seeking usable information and recommendations as the evaluation progresses, so that program managers can get timely feedback.

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<sup>1</sup> The CPUC-adopted *California Energy Efficiency Evaluation Protocols* document states, “It is anticipated that most programs will have at least one in-depth comprehensive process evaluation within each program funding cycle (e.g., 2006-2008), but a program may have more or less studies depending on the issues that the IOUs need to research, the timing of the information needed and the importance of those issues within the program cycle.” (p. 133)

The 2009-2011 LIEE program adopted in D.08-11-031 includes several new components, such as the whole neighborhood approach and a statewide awareness campaign. The 2009 Process Evaluation will give the Joint Utilities and the Commission our first opportunity to understand how these new approaches are impacting key Commission and utility program objectives, so that program elements can be fine-tuned to increase program participation and effectiveness.

In addition to assessing the effectiveness of various components of the LIEE program such as outreach, contractor delivery, data tracking, etc., this study will also look at customer behavior and attitudes towards energy saving opportunities. The study will assess customer willingness to participate in energy saving programs, the particular needs of high usage customers, and low income customer response to energy education and communication efforts. Finally, a key component of this process evaluation will explore attitudinal and behavioral aspects of the LIEE and CARE population that create barriers to participation in the low income programs in order to help understand ways to mitigate and overcome these barriers.

As a review of program activities during the first year of the 2009-2011 Programmatic Initiative, the process evaluation will play a very important role in evaluating Joint Utility program processes and how they align with the Initiative. The Process Evaluation will also examine the delivery of customer outreach and energy education. The Joint Utilities believe that an evaluation of customer outreach and energy education will provide useful data that can be used to enhance Marketing Education & Outreach (ME&O) strategies for low income customers.

Furthermore, an assessment of the effectiveness of the program strategy will provide an opportunity to refine and improve delivery and implementation in order to meet the goals of the strategic plan and other initiatives. In addition, understanding customer attitudes toward program messages and energy saving opportunities will inform marketing and outreach plans which will help achieve penetration goals.

The customer outreach and energy education findings will lead to enhancements that, when integrated into the program, may result in improved customer acceptance and lead to successful low cost and no cost measures with positive energy efficiency potential, increased customer awareness and favorable customer energy outcomes – all which facilitate increased market penetration. The traditional process evaluation will certainly focus on how the goals of the Programmatic Initiative are being met and how the LIEE strategies are supporting those goals in practice.

Specific objectives of the 2009 LIEE process evaluation include:

- Documenting program goals, implementation strategies and procedures across utilities;
- Providing real-time feedback to program managers with specific focus on improving program recruitment and delivery, and identifying implementation and

program design problems for review and modification to ensure program dollars are fully utilized and reach intended participants to achieve the greatest benefit;

- Assessing the effectiveness of the program;
- Evaluating areas of customer and trade ally satisfaction/dissatisfaction;
- Identifying barriers and obstacles to meeting program goals;
- Characterizing attitudes and energy-saving behaviors of targeted customers;
- Providing recommendations for improving programs;
- Determining the effectiveness and efficiency of the new LIEE program design and operations, including the whole neighborhood approach;
- Assessing customer willingness to participate in energy saving programs; and
- Assessing how our low income customers respond to LIEE education and outreach.

### **Study Approach**

The study will be performed in accordance with the California Energy Efficiency Evaluation Protocols (the Protocols).<sup>2</sup> The Protocols allow for various data collection strategies including, but not limited to, interviews and surveys, focus groups, operational observations (such as ride-alongs with program contractors), database evaluation, etc. The RFP will invite bidders to propose one or more approaches that follow the Protocols while not exceeding the study's timeline and budget constraints.

The Joint Utilities are particularly interested in getting timely, actionable recommendations for reaching Program goals during the 2009 to 2011 cycle in a cost effective manner. To that end, the RFP will suggest that continued communication with the Joint Utilities be maintained during the study, and that findings be delivered via memorandums as they become available.

### **Project Timeline**

Specific deliverable dates and tasks will be determined upon contracting with the winning bidder. Table 1 presents a suggested timeline for the major components of the study.

**Table 1: Suggested Timeline for Process Study**

Item	Date
Release of RFP	August 2009
Selection of Consultant and Commencement of Contract	September 2009
Final Research Plan and Sampling Strategy	November 2009
Data Collection and Analysis	January - May 2010
Present Recommendations in Public Workshop(s)	July 2010
Deliver Final Report	November 2010

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<sup>2</sup> California Energy Efficiency Evaluation Protocols: Technical, Methodological and Reporting Requirements for Evaluation Professionals, April 2006. Available at <http://www.calmac.org>.

## **Project Budget Guidelines**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

**Table 2: Guidelines for Process Study Budget**

<b>Study Task</b>	<b>Total Study Cost</b>	<b>PG&amp;E Cost (30%)</b>	<b>SCE Cost (30%)</b>	<b>SoCalGas Cost (25%)</b>	<b>SDG&amp;E Cost (15%)</b>
Project Initiation	\$ 7,500	\$ 2,250	\$ 2,250	\$ 1,875	\$ 1,125
Develop Research Plan	\$ 15,000	\$ 4,500	\$ 4,500	\$ 3,750	\$ 2,250
Develop Sampling Design	\$ 7,500	\$ 2,250	\$ 2,250	\$ 1,875	\$ 1,125
Specify Data Collection Procedure/Collect Data	\$112,500	\$ 33,750	\$ 33,750	\$ 28,125	\$ 16,875
Data Analysis	\$ 65,000	\$ 19,500	\$ 19,500	\$ 16,250	\$ 9,750
Prepare Draft Report	\$ 20,000	\$ 6,000	\$ 6,000	\$ 5,000	\$ 3,000
Prepare Final Report	\$ 7,500	\$ 2,250	\$ 2,250	\$ 1,875	\$ 1,125
Project Management & Reporting	\$ 15,000	\$ 4,500	\$ 4,500	\$ 3,750	\$ 2,250
<b>Total Costs</b>	<b>\$250,000</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>	<b>\$ 62,500</b>	<b>\$ 37,500</b>

## **Contractor Selection Process**

A solicitation for a consultant shall be made using a competitive bid process. The Joint Utilities will work closely with the CPUC in developing the RFP and the scoring criteria for the bids received. The key factors by which the proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP;
2. Experience of key personnel in successfully completing similar evaluations;
3. Staffing plan and time allocation for the proposed work scope;
4. Quality of the proposal; and
5. Bid amount.

**Impact Evaluation of the 2009 Low Income Energy Efficiency Program**  
**Attachment 3**  
**Advice 2987-G/3399-E**

**Joint Utility Study (PG&E, SCE, SDG&E, SoCalGas)**

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 directs PG&E, SCE, SDG&E, and SoCalGas (the Joint Utilities) to conduct an impact study of the 2009 Low Income Energy Efficiency (LIEE) program.

Ordering Paragraph 78 of D.08-11-031 directs the Joint Utilities to expand on the study descriptions provided in their Applications to include the following new materials:

- A timeline: projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, the Joint Utilities have expanded on the LIEE Impact Evaluation description to provide the new information requested by the Commission.

**Study Objectives**

The Impact Evaluation will estimate first year electric and gas savings by measure group, utility, housing type and other relevant dimensions. The Joint Utilities will obtain and utilize these updated savings estimates for inclusion in their 2012-14 budget applications. Since 2009 is the first year of the three year cycle's increased focus on energy savings via targeted segmentation, threshold criteria and related energy savings strategies, the study will be designed with these strategic initiatives in mind.<sup>1</sup>

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<sup>1</sup> This study may support the Process Evaluation's deeper examination of these 2009-2011 changes.

## **Study Approach**

The study will be performed in accordance with the California Energy Efficiency Evaluation Protocols (the Protocols).<sup>2</sup> The Protocols allow for various methodologies including regression analyses and engineering models. The RFP will invite bidders to propose one or more methodologies that follow the Protocols while not exceeding the study's timeline and budget constraints.

Previous impact evaluations of the LIEE Program, including the most recently completed PY2005 study, have used regression analysis to estimate savings. Regression analysis has been considered in the past as the best choice for the LIEE program, and will likely be a key element for the 2009 study. Examining low income customers' energy consumption before and after measure installation is a relatively inexpensive and direct method of assessing program performance. While cost advantages are strong compared to some other methods, there may be a problem estimating measure-level savings for measures with relatively low installations.

In addition, twelve months of post-installation data are typically required for a billing analysis such as this and, given the deadline for this study, that may be difficult to fit into the study timeline. The impact analysis timeline is critical in order to meet deadlines specified by D.08-11-031 for using impact results in the Joint Utilities' 2012-2014 LIEE Program Applications. The RFP will specify that final results be provided by March of 2011. One possibility for completing a billing analysis within this compressed timeline could include a three-step approach. In the first step, to occur as soon as possible upon commencement of the contract, the Consultant will deliver a complete data request to the Joint Utilities. The Joint Utilities will then make it a priority to collect and deliver the data available at that time. In the second step, to occur in 2009, the Consultant will construct the model and run it with the preliminary data. During this exercise, any obstacles with the data or the model should become apparent. In the third step, to occur early in the fourth quarter of 2010, the Joint Utilities will deliver the final data set and the Consultant will conduct the final analysis.

The study is expected to build on the recent 2005 evaluation, which featured measure grouping to facilitate data requirements and data analysis and examined the relationship between usage and savings. Being mindful of the Commission's focus on customer segmentation as a program strategy, we will be interested in bidders who can demonstrate an analytical ability to tie segmentation schemas into the 2009 evaluation. Some potential segments include consumption level, energy insecurity, geography, language or other delineations available from recent studies such as the Needs Assessment or the 2005 Impact Evaluation. It is expected that the study may not only identify relevant

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<sup>2</sup> California Energy Efficiency Evaluation Protocols: Technical, Methodological and Reporting Requirements for Evaluation Professionals, April 2006. Available at <http://www.calmac.org>.

segments but may also provide savings estimates by these segments for at least planning purposes.<sup>3</sup>

In summary, we expect the 2009 study's methodology to follow and build upon recent impact evaluations of the LIEE program. We also expect the bidders to navigate the shortened timeframe with creative methodological suggestions while also guiding the study toward recent Commission policy directives regarding customer segmentation as a strategy for achieving lasting energy and demand savings for the LIEE program.

### **Project Timeline**

Specific deliverable dates and tasks will be determined upon contracting with the winning bidder. This said, in order to meet the planning schedule for the 2012-2014 program cycle, the timeline for the study has a fixed endpoint to support the program design process for 2012-2014. Table 1 presents a suggested timeline for the major components of the study.

**Table 1: Suggested Timeline for Impact Study**

Item	Date
Release of RFP	January 2009
Selection of Consultant and Commencement of Contract	February 2009
Final Research Plan and Sampling Strategy	April 2009
Preliminary Data Collection and Analysis	2009 to 2010
Final Data Collection and Analysis	Last quarter 2010
Draft Results and Discussion	January 2011
Final Results and Report	March 2011

### **Project Budget Guidelines**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

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<sup>3</sup> One strategy would be to provide overall averages across segments for reporting at high levels of precision but to provide segment level savings for planning and targeting purposes at lower precision levels to keep costs and timelines reasonable.

**Table 2: Guidelines for Impact Study Budget**

<b>Study Task</b>	<b>Total Study Cost</b>	<b>PG&amp;E Cost (30%)</b>	<b>SCE Cost (30%)</b>	<b>SoCalGas Cost (25%)</b>	<b>SDG&amp;E Cost (15%)</b>
Project Initiation	\$18,000	\$5,400	\$5,400	\$4,500	\$2,700
Develop Research Plan	\$36,000	\$10,800	\$10,800	\$9,000	\$5,400
Develop Sampling Design	\$18,000	\$5,400	\$5,400	\$4,500	\$2,700
Specify Data Collection Procedure/Collect Data	\$270,000	\$81,000	\$81,000	\$67,500	\$40,500
Data Analysis	\$156,000	\$46,800	\$46,800	\$39,000	\$23,400
Prepare Draft Report	\$48,000	\$14,400	\$14,400	\$12,000	\$7,200
Prepare Final Report	\$18,000	\$5,400	\$5,400	\$4,500	\$2,700
Project Management & Reporting	\$36,000	\$10,800	\$10,800	\$9,000	\$5,400
<b>Total Costs</b>	<b>\$600,000</b>	<b>\$180,000</b>	<b>\$180,000</b>	<b>\$150,000</b>	<b>\$90,000</b>

### **Contractor Selection Process**

A solicitation for a consultant shall be made using a competitive bid process. The Joint Utilities will work closely with the CPUC in developing the RFP and the scoring criteria for the bids received. The key factors by which the proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP;
2. Experience of key personnel in successfully completing similar evaluations;
3. Staffing plan and time allocation for the proposed work scope;
4. Quality of the proposal; and
5. Bid amount.

**Refrigerator Degradation/Effective Useful Life (EUL) Study**  
**Attachment 4**  
**Advice 2987-G/3399-E**

**Joint Utility Study (PG&E, SCE, SDG&E)**

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 directs PG&E, SCE, and SDG&E (the Joint Utilities) to conduct a Refrigerator Degradation Study for the Low Income Energy Efficiency (LIEE) program.

Ordering Paragraph 78 of D.08-11-031 directs the Joint Utilities to expand on the study descriptions provided in their Applications to include the following new materials:

- A timeline: projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, the Joint Utilities have expanded on the Refrigerator Degradation Study description to provide the new information requested by the Commission.

**Study Objectives**

The central goal of the study will be to determine which, if any, alternate refrigerator replacement criteria lead to maximum, cost effective energy and demand savings for the LIEE program. Specifically, the Joint Utilities are looking for a criterion for refrigerator replacement in the form of either a date at which manufacturer and technological changes in efficiency occurred, or a determined age of refrigerators to be replaced.

Typically, appliance replacement is based on the effective useful life (EUL) and degradation of measures, from which we determine at what stage of their lifecycle, it becomes cost-effective to replace them to receive the most energy savings benefits. According to DEER, the EUL for refrigerators is 18 years, so their most cost effective replacement age should be sometime at or before 18 years. Currently, refrigerators are eligible for replacement by a new energy efficient refrigerator in the LIEE program if they are manufactured before 1993. The reason for this is that in 1993, new refrigerator efficiency standards were implemented making post-1993 refrigerators much more efficient than any pre-1993 refrigerator. However, since a pre-1993 refrigerator is already at least 17 years old, it is time to determine either an appropriate age for

refrigerator replacement, or whether to determine refrigerator replacement based on new efficiency standards that have been adopted.

A preliminary analysis conducted for SCE found that in 2009, roughly 9-12 percent of low income households in SCE's service territory (122,000 to 163,000 households) will have "pre-1993" refrigerators based on crude Needs Assessment (HENS) and RASS-based analysis. This analysis indicates a fairly strong case for a return to a cutoff based on refrigerator age (such as 10 or 16 years, for example), in lieu of a standards vintage (pre-1993) approach.<sup>1</sup>

In short, the pre-1993 refrigerator replacement market is already saturated. The Joint Utilities believe energy efficient refrigerators are still one of the most cost effective, energy-saving measures in the LIEE program. This study will update refrigerator replacement criteria to garner new, significant and cost effective energy savings for the LIEE program.

### **Study Approach**

Specific strategies will be recommended by the successful bidder. However, the Joint Utilities anticipate similar data collection activities as were undertaken to support the degradation research in KEMA's *2003 EM&V RARP Study: Verification, Degradation & Market Potential Analysis*. That study collected multiple sources of refrigerator data, primarily from earlier RARP programs in California, CEC-supplied manufacturer ratings data and Association of Household Appliance Manufacturer data. The study is expected to include a literature review of relevant studies and reports.<sup>2</sup> In addition to secondary data, primary data collection via onsites or surveys may be required. We expect significant effort to be involved in the matching and verification of these various data sources.

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<sup>1</sup> There are potentially 300,000 to 350,000 primary refrigerators in SCE low income households that will be in the 10-16 year age group in 2009. These numbers are in contrast to the 122,000 to 163,000 households with appliances that are pre-1993, and which will of course involve increasing search-and-verification costs as time goes on and the "pot" diminishes due to both discards and program activity (mention increasing fraction of low consuming manual defrosts).

<sup>2</sup> The literature review may include some of the following: *2003 EM&V RARP Study: Verification, Degradation & Market Potential Analysis* (KEMA, Inc. December 2004); *Residential Refrigerator Recycling Ninth Year Retention Study* (KEMA, Inc. July 2004.); *Dual Metering Study to Support 2003 EM&V Of Statewide Residential Appliance Recycling Program* (ADM Associates, Inc. September 2004.); *Persistence Study of Southern California Edison's 1994 through 1997 Appliance Recycling Programs* (Xenergy Consulting, Inc. February 1999.); *Impact Evaluation of the Spare Refrigerator Recycling Program Final Report* (Xenergy Consulting, Inc. April 1998.); *Athens Research Working Paper Refrigerator UEC Vintage, Age, and Other Effects: Implications for the "Pre-1993" Standards Vintage vs. a Return to an Age-based Cutoff for Refrigerator Replacement in LIEE* (Athens Research, April 2008.); *Measurement and Evaluation Study of 2002 Statewide Residential Appliance Recycling Program, Final Report* (KEMA-Xenergy, February 2004.); *Pacific Gas & Electric Company Refrigerator Metering, Part I: Energy Consumption Comparison* (Proctor Engineering Group, September 1994.); *Pacific Gas & Electric Company Refrigerator Metering, Part II: Costing Period Study* (Proctor Engineering Group, September 1994.); *Refrigerator/Freezer UEC Estimation, 1996 ARCA/SCE Turn-In Program* (Athens Research, May 1998.)

Specific analysis techniques will be developed and proposed by the successful bidder. Our review of related studies suggests that the focus of statistical analysis will be on the relationship among appliance age and type, housing type, and location on energy consumption and how that changes over time. Building on recent work that suggests that characteristics other than age also play important role in UEC<sup>3</sup> degradation, we will ensure that variables peculiar or salient in low income housing are given proper consideration.<sup>4</sup>

We expect regression analysis to feature in discerning relationships amongst variables of interest and in helping define vintage boundaries that maximize expected program savings. Again, the specifics of data analysis will be determined once a vendor has been awarded the contract. This said, a major goal will be to develop a model that expresses refrigerator UEC as a function of age as well as some of the other variables of interest noted above. Such a model should facilitate the identification of vintage boundaries that maximize program savings.

### **Project Timeline**

Specific deliverable dates and tasks will be determined upon contracting with the winning bidder. Table 1 presents a suggested timeline for the major components of the study.

**Table 1: Suggested Timeline for Refrigerator Study**

Item	Date
Release of RFP	March 2009
Selection of Consultant and Commencement of Contract	April 2009
Final Research Plan and Sampling Strategy	May 2009
Literature Review	July 2009
Data Collection and Analysis	August 2009 – April 2010
Deliver Final Report	May 2010

### **Project Budget Guidelines**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

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<sup>3</sup> Unit of Energy Consumption

<sup>4</sup> 2003 EM&V RARP Study, p. 4-10-4-11.

**Table 2: Guidelines for Refrigerator Study Budget**

<b>Study Task</b>	<b>Total Study Cost</b>	<b>PG&amp;E Cost (33%)</b>	<b>SCE Cost (33%)</b>	<b>SDG&amp;E Cost (33%)</b>
Project Initiation	\$6,000	\$2,000	\$2,000	\$2,000
Develop Research Plan	\$12,000	\$4,000	\$4,000	\$4,000
Develop Sampling Design	\$6,000	\$2,000	\$2,000	\$2,000
Specify Data Collection Procedure/Collect Data	\$90,000	\$30,000	\$30,000	\$30,000
Data Analysis	\$52,000	\$17,333	\$17,333	\$17,333
Prepare Draft Report	\$16,000	\$5,333	\$5,333	\$5,333
Prepare Final Report	\$6,000	\$2,000	\$2,000	\$2,000
Project Management & Reporting	\$12,000	\$4,000	\$4,000	\$4,000
Total Costs	\$200,000	\$66,667	\$66,667	\$66,667

### **Contractor Selection Process**

The Refrigerator study is not a programmatic M&E study, and discussion of the contractor selection process is therefore not required in this study implementation plan. However, the Joint Utilities currently anticipate using a bid process to select and hire a consultant to conduct this study. The key factors by which the proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP;
2. Experience of key personnel in successfully completing similar evaluations;
3. Staffing plan and time allocation for the proposed work scope;
4. Quality of the proposal; and
5. Bid amount.

**Household Segmentation Study (Low Income)**  
**Attachment 5**  
**Advice 2987-G/3399-E**

**Joint Utility Study (PG&E and SCE)**

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 directs PG&E and SCE to conduct a study which will seek to facilitate identification of eligible and willing customers for the LIEE programs and to help tailor messages, products and services to customers most likely to respond to them.

Ordering Paragraph 78 of D.08-11-031 directs the utilities to expand on the study descriptions provided in their Applications to include the following new materials:

- A timeline: Projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, PG&E and SCE have expanded on the study description to provide the new materials requested by the Commission.

**Study Objectives**

PG&E and SCE propose a LIEE Segmentation Study to:

- Facilitate identification and targeting of eligible and willing customers for LIEE programs;
- Identify messages, products and services that will encourage positive responses from low income and other targeted customers; and
- Identify customers' interests, awareness, and attitudes/perceptions related to energy efficiency and global warming messaging.

**Study Approach**

In general, we expect the following research elements to play an integral role in the study:

- A literature review of utility or low income segmentation methodologies including results of the KEMA Needs Assessment and contemporary segmentation methodologies;
- Qualitative messaging research via focus groups;
- Qualitative and quantitative message testing; and
- Application of the segmentation methodology to utility program data for outreach and targeting.

While the exact nature of the methodology will be determined by the winning bidder, PG&E and SCE expect that a combination of qualitative and quantitative methods will best meet the goals of the segmentation study.

One approach is to view the study in two broadly defined research areas: segmentation identification and message testing on the identified segments, and a suggested outreach strategy that is consistent with the segmentation and supports the Whole Neighborhood Approach.

The segmentation identification process will focus on usage grouping, energy insecurity and burden, disabled customers and language groups. The message testing will identify messages for these grouping while outreach strategies will combine insights from both areas of inquiry.

### **Study Timeline**

As the Decision notes, this study should support the statewide ME&O efforts and therefore must be completed in 2009. Specific deliverable dates and tasks will be determined upon contracting with the winning bidder. Table 1 presents a suggested timeline for the major components of the study.

**Table 1: Suggested Timeline for Household Segmentation Study**

Item	Date
Issue RFP	February 2009
Select Consultant	March 2009
Project Initiation Meeting	April 2009
Develop Research and Sample Plan	April 2009
Data Collection Activities and Analysis: Collect Focus Group and Survey Data	April-July 2009
Draft Report	August 2009
Final Report	September 2009
Provide Datasets with Documentation	September 2009

## **Project Budget Guidelines**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

**Table 2: Guidelines for Household Segmentation Study Budget**

<b>Study Task</b>	<b>Total Study Cost</b>	<b>PG&amp;E Cost (60%)</b>	<b>SCE Cost (40%)</b>
Project Initiation	\$6,000	\$3,600	\$2,400
Develop Research Plan	\$12,000	\$7,200	\$4,800
Develop Sampling Design	\$6,000	\$3,600	\$2,400
Specify Data Collection Procedure/Collect Data	\$90,000	\$54,000	\$36,000
Data Analysis	\$52,000	\$31,200	\$20,800
Prepare Draft Report	\$16,000	\$9,600	\$6,400
Prepare Final Report	\$6,000	\$3,600	\$2,400
Project Management & Reporting	\$12,000	\$7,200	\$4,800
<b>Total Costs</b>	<b>\$200,000</b>	<b>\$120,000</b>	<b>\$80,000</b>

From the table above, Administration and Fees can be interpreted as Project Management and Reporting plus Project Initiation (\$18,000); Data Collection and Analysis costs (Specify Data Collection Procedure/Collect Data plus Data Analysis) are \$142,000; Draft and Final Reports are \$22,000.

## **Contractor Selection Process**

The Household Segmentation study is not a programmatic M&E study, and discussion of the contractor selection process is therefore not required in this study implementation plan. However, PG&E and SCE currently anticipate using a bid process to select and hire a consultant to conduct this study. The key factors by which the proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP;
2. Experience of key personnel in successfully completing similar evaluations;
3. Staffing plan and time allocation for the proposed work scope;
4. Quality of the proposal; and
5. Bid amount.

**PG&E CARE Recertification and Post-Enrollment Verification Non-Response Study**  
**Attachment 6**  
**Advice 2987-G/3399-E**

**PG&E CARE Study**

California Public Utilities Commission (Commission) Decision (D.) 08-11-031 authorized PG&E to conduct a CARE recertification and post-enrollment verification non-response study. Ordering Paragraph 78 of D. 08-011-031 also directs PG&E to expand on the study description provided in its 2009-2011 Application to include:

- A timeline: Projected start and finish dates, reporting dates, and tentative final report date;
- Projected breakdown of budgets: Categories displaying material costs, administration, data collection and analysis, reporting costs, contractor fees (when applicable), should be included along with a brief narrative paragraph explaining the breakdown; and
- Specification of Contractor: For Programmatic M&E Studies – provide a brief narrative of selection process for the chosen contractor.

Herein, PG&E has expanded on the CARE recertification and post-enrollment verification non-response study description to provide the new information requested by the Commission.

**Study Background and Objectives**

PG&E is committed to achieving the Commission's goal of enrolling all CARE-eligible customers who wish to participate in the program. In order to help qualifying customers remain in the program, PG&E will conduct this study to understand 1) which customers do not respond to multiple recertification and Post-Enrollment Verification (PEV) requests, 2) why they do not recertify or provide requested income documentation, and 3) how PG&E can overcome these barriers to their continued participation.

PG&E CARE customers self-certify for the program and are enrolled in CARE for a fixed period of two to four years. A small percentage of these customers are asked to submit proof of income shortly after enrolling in the program. At the end of their enrollment period, customers are asked to recertify their eligibility to remain in CARE for another multi-year term. Over the last several years, PG&E has continued to explore and decrease barriers to recertification and PEV by making phone calls, sending multiple requests and in-language reminders, and incorporating process improvements to streamline the application procedures. In its last CARE program application, PG&E also

extended the certification period for fixed-income customers from two years to four years.

Nevertheless, CARE recertification and PEV non-response rates remain relatively high. As many as 25 percent of PG&E's CARE customers do not respond to recertification requests, and are subsequently dropped from the program. PG&E currently conducts PEV on approximately 10 percent of incoming CARE applications. On average, 70 percent of these customers fail to respond to the income verification requests and are subsequently dropped from the program.

PG&E believes reasons for non-response are many, and could include:

- Customers who no longer qualify for CARE and do not respond,
- Customers who do not read or speak English/Spanish/Chinese/Vietnamese languages and do not understand the recertification/ PEV requests,
- Customers who procrastinate or misplace the recertification/ PEV request, and
- Customers who mistrust requests for income or other personal information.

Through this study, PG&E will determine how many of the surveyed customers failed to respond to requests because they did not qualify, and how many were dropped for other reasons, including inability to read or speak English, inability to understand the request, distrust of PG&E's reasons for needing income documentation, unwillingness or inability to provide documentation, and procrastination.

PG&E expects this study to produce actionable recommendations regarding changes that can be made to the recertification and PEV processes, in order to significantly decrease barriers to customers' continued participation in CARE. PG&E will test and implement these recommendations in 2011.

### **Study Approach**

PG&E's goal is to learn more about the reasons why customers do not respond to recertification and PEV requests. PG&E will then find ways to address these reasons and overcome barriers to customers' continued participation. Results of the study will be shared with other California utilities.

The study consultant will conduct in-language in-person interviews with customers who did not respond to CARE recertification or PEV requests and were subsequently dropped from the program. PG&E will work with a professional survey research firm, a translating company, and several Community Outreach Contractors (COCs) that have extensive local knowledge of their community as well as the trust of their clients. These entities will work together under the close management of a PG&E Project Manager, to propose and design a research plan including a sample plan and in-language survey/interview materials. Alternate data collection and analysis strategies may be proposed, and may include, but are not limited to, in-person interviews, phone surveys, and focus groups. The consultant will interview these hard-to-reach PG&E CARE

customers, elicit actionable responses, and interpret them and recommend solutions in a final report.

### **Study Timeline**

Specific deliverable dates and tasks will be determined upon contracting with the winning study bidder. Table 1 presents a suggested timeline for the major components of the study.

**Table 1: Suggested Timeline for CARE Recertification Study**

Item	Date
<ul style="list-style-type: none"> <li>• Select Consultants <ul style="list-style-type: none"> <li>○ Select survey research firm</li> <li>○ Select translation house(s)</li> <li>○ Select several COCs to participate in project implementation</li> </ul> </li> </ul>	January – February 2010
• Perform literature review	February 2010
• Deliver detailed study workplan	March 2010
• Design survey	March – April 2010
• Translation into Spanish, Chinese and Vietnamese languages	May 2010
• Conduct customer surveys	June – July 2010
• Analyze results and formulate action items	August – September 2010
• Deliver draft report	October 2010
• Present recommendations in Public Workshops	
• Begin testing and executing planned changes	November 2010
• Deliver final report	December 2010

### **Study Budget Table**

The project budget will be determined by the winning proposal. For preliminary planning purposes, however, some general guidelines are provided in Table 2.

**Table 2: Guidelines for CARE Recertification Study Budget**

Task	Cost
Project Initiation	\$2,250
Develop detailed study workplan	\$4,500
Produce final survey	\$15,000
Translation into Spanish, Chinese and Vietnamese languages	\$11,250
Conduct customer surveys	\$18,750
Analyze results and formulate action items	\$15,000
Prepare draft report	\$6,000
Prepare final report	\$2,250
<b>Total</b>	<b>\$75,000</b>

## **Contractor Selection Process**

The CARE recertification and post-enrollment verification non-response study is not a programmatic M&E study, and discussion of the contractor selection process is therefore not required in this study implementation plan. However, PG&E will select and hire a consultant to conduct this study. The key factors by which study proposals will be judged include, but are not limited to, the following criteria:

1. Soundness, thoroughness, and practicality of the proposed approach in meeting the objectives and issues described in the RFP,
2. Experience of key personnel in successfully completing similar evaluations,
3. Staffing plan and time allocation for the proposed work scope,
4. Quality of the proposal, and
5. Bid amount.

**PG&E Gas and Electric  
Advice Filing List  
General Order 96-B, Section IV**

Aglet	Department of the Army	Northern California Power Association
Agnews Developmental Center	Dept of General Services	Occidental Energy Marketing, Inc.
Alcantar & Kahl	Division of Business Advisory Services	OnGrid Solar
Ancillary Services Coalition	Douglas & Liddell	PPL EnergyPlus, LLC
Anderson & Poole	Douglass & Liddell	Pinnacle CNG Company
Arizona Public Service Company	Downey & Brand	Praxair
BART	Duke Energy	R. W. Beck & Associates
BP Energy Company	Duncan, Virgil E.	RCS, Inc.
Barkovich & Yap, Inc.	Dutcher, John	RMC Lonestar
Bartle Wells Associates	Ellison Schneider & Harris LLP	Recon Research
Blue Ridge Gas	Energy Management Services, LLC	SCD Energy Solutions
Braun & Associates	FPL Energy Project Management, Inc.	SCE
C & H Sugar Co.	Foster Farms	SESCO
CA Bldg Industry Association	Foster, Wheeler, Martinez	SMUD
CAISO	Franciscan Mobilehome	SPURR
CLECA Law Office	G. A. Krause & Assoc.	Santa Fe Jets
CSC Energy Services	GLJ Publications	Seattle City Light
California Cotton Ginners & Growers Assn	Goodin, MacBride, Squeri, Schlotz & Ritchie	Sempra Utilities
California Energy Commission	Green Power Institute	Sequoia Union HS Dist
California League of Food Processors	Hanna & Morton	Sierra Pacific Power Company
California Public Utilities Commission	Heeg, Peggy A.	Silicon Valley Power
Calpine	Hitachi	Smurfit Stone Container Corp
Cameron McKenna	Hogan Manufacturing, Inc.	Southern California Edison Company
Cardinal Cogen	Imperial Irrigation District	St. Paul Assoc.
Casner, Steve	Innercite	Sunshine Design
Cerox	International Power Technology	Sutherland, Asbill & Brennan
Chamberlain, Eric	Intestate Gas Services, Inc.	TFS Energy
Chevron Company	J. R. Wood, Inc.	Tabors Caramanis & Associates
Chris, King	JTM, Inc.	Tecogen, Inc.
City of Glendale	Los Angeles Dept of Water & Power	Tiger Natural Gas, Inc.
City of Palo Alto	Luce, Forward, Hamilton & Scripps LLP	Tioga Energy
City of San Jose	MBMC, Inc.	TransCanada
Clean Energy Fuels	MRW & Associates	Turlock Irrigation District
Coast Economic Consulting	Manatt Phelps Phillips	U S Borax, Inc.
Commerce Energy	Matthew V. Brady & Associates	United Cogen
Commercial Energy	McKenzie & Associates	Utility Cost Management
Constellation	Meek, Daniel W.	Utility Resource Network
Constellation New Energy	Merced Irrigation District	Utility Specialists
Consumer Federation of California	Mirant	Vandenberg Air Force
Crossborder Energy	Modesto Irrigation District	Verizon
Davis Wright Tremaine LLP	Morgan Stanley	Wellhead Electric Company
Day Carter Murphy	Morrison & Foerster	Western Manufactured Housing
Defense Energy Support Center	New United Motor Mfg., Inc.	Communities Association (WMA)
Department of Water Resources	Norris & Wong Associates	White & Case
	North Coast SolarResources	eMeter Corporation